ERIE COUNTY WATER AUTHORITY
AUTHORIZATION FORM
For Approval/Execution of Documents
(check which apply)

Contract: ______________ **Project No.:** ______________
Project Description: 2021 Operating and Maintenance and Capital Budgets

Item Description:

- [ ] Agreement
- [ ] Professional Service Contract
- [ ] Amendment
- [ ] Change Order
- [ ] BCD
- [ ] NYSDOT Agreement
- [ ] Contract Documents
- [ ] Addendum
- [ ] Recommendation for Award of Contract
- [ ] Recommendation to Reject Bids
- [ ] Request for Proposals
- [X] Other 2021 Budgets

Action Requested:

- [ ] Board Authorization to Execute
- [ ] Legal Approval
- [ ] Board Authorization to Award
- [ ] Execution by the Chairman
- [ ] Board Authorization to Advertise for Bids
- [ ] Execution by the Secretary to the Authority
- [ ] Board Authorization to Solicit Request for Proposals
- [X] Other Adopt 2021 Budget

Approvals Needed:

APPROVED AS TO CONTENT:

			Date
X	Comptroller	Joyce Milne	10/16/2020
X	Chief Operating Officer	Russell J. Stoll	10/16/2020
X	Executive Engineer	Leonard F. Kowalski	10/16/2020
X	Director of Administration	Lavonya Foster	10.16.2020
	Risk Manager		
X	Chief Financial Officer	Karen A. Prendergast	10/16/2020
X	Legal	Margaret A. Murphy	10/16/20

APPROVED FOR BOARD RESOLUTION:

			Date
X	Secretary to the Authority	[signature]	10/19/2020

Remarks: ______________

Resolution Date: ______________ **Item No:** ______________

ERIE COUNTY WATER AUTHORITY

INTEROFFICE MEMORANDUM

October 16, 2020

To: Jerome D. Schad, Chair
Mark S. Carney, Vice Chair
Peggy A. LaGree, Treasurer

From: Karen A. Prendergast, Chief Financial Officer

Subject: 2021 Budget Documents

The following documents are submitted for consideration at the October 27, 2020 Board meeting.

- Proposed 2021 Operating & Maintenance (O&M) Budget
- Proposed 2021 Capital Budget

Section 2801 (2) of the Public Authorities Law requires a budget for the upcoming fiscal year to be submitted to the Chairperson of the Erie County Legislature and the Authorities Budget Office (ABO) by November 1 of each year.

The O&M and Capital Budgets were reviewed at the budget work session on September 23, 2020. Adoption resolutions for the proposed O&M and Capital budgets will be on the October 27, 2020 meeting for your consideration. Upon adoption, informational copies will be distributed to the Chairperson of the Legislature and the ABO as required.

cc T. McCracken
M. Murphy
R. Stoll
L. Kowalski
J. Tomaka
L. Lester

ERIE COUNTY WATER AUTHORITY

2021 BUDGET

<u>Section</u>

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
Operating Revenue						
Residential	38,008,741	39,870,839	39,341,232	41,898,412	2,557,180	6.49
Commercial	8,028,503	7,327,370	8,141,523	8,670,722	529,199	6.50
Industrial	2,322,603	1,880,332	2,089,258	2,225,060	135,802	6.50
Public Authorities	2,591,717	2,343,845	2,516,549	2,680,125	163,576	6.50
Unmetered Sales-General	651,470	668,987	642,000	642,000	0	.00
Public Fire Protection	3,785,021	3,905,987	3,811,772	3,811,772	0	.00
Sales to Other Utilities	4,107,991	4,030,864	4,155,530	4,425,639	270,109	6.49
Misc Water Revenues	171,097	109,545	168,530	168,530	0	.00
Other Water Revenues	1,207,298	567,174	1,134,348	1,134,348	0	.00
Infrastructure Inv Charge	16,842,861	17,216,113	17,118,718	18,231,303	1,112,585	6.49
Summer Surcharge	(152)	0	0	0	0	========
Total Operating Revenue	77,717,148	77,921,056	79,119,460	83,887,911	4,768,451	6.02
Operating & Maintenance Expenses						
Sturgeon Point Plant	5,240,866	5,670,134	6,331,972	6,606,082	274,110	4.32
Van De Water Plant	3,043,876	3,625,703	4,003,323	4,302,525	299,202	7.47
Control Operations	3,319,789	3,640,124	4,328,847	4,064,856	(263,991)	(6.09)
Instrumentation	1,191,992	1,562,539	1,930,862	1,921,141	(9,721)	(.50)
Water Quality Assurance	600,295	679,920	711,919	779,064	67,145	9.43
Maintenance Unit	677,067	956,605	1,195,046	1,337,044	141,998	11.88
Line Maintenance	7,299,289	6,609,110	7,414,036	8,133,971	719,935	9.71
UFPO	808,503	691,710	682,574	589,891	(92,683)	(13.57)
Hydrants and Valves	2,192,462	2,819,207	3,228,867	3,022,012	(206,855)	(6.40)
Dispatch	500,802	589,121	561,520	573,329	11,809	2.10
Design	565,640	941,666	864,823	1,220,797	355,974	41.16
Construction	589,062	1,157,263	1,393,831	1,623,576	229,745	16.48
New Services	782,813	684,876	763,815	800,255	36,440	4.77
Restoration	2,825,177	2,667,934	2,913,423	2,935,234	21,811	.74
Administrative	315,971	206,425	210,923	218,417	7,494	3.55
Budget	0	0	0	0	0	========
Central Purchasing	289,304	396,472	446,603	473,901	27,298	6.11
Stores	487,253	404,632	492,525	584,247	91,722	18.62
Information Services-Serv Cent	693,318	657,579	695,446	714,579	19,133	2.75
Facilities	517,558	667,806	703,220	732,983	29,763	4.23
Safety Services	523,901	(9,154)	0	0	0	========
Municipal Liasion	0	0	0	0	0	========
Comptroller	300,275	247,625	270,073	266,417	(3,656)	(1.35)
Accounting	615,250	530,253	675,955	672,433	(3,522)	(.52)
Cash Management	319,186	317,568	325,325	503,001	177,676	54.61
Customer Service and Billing	1,956,481	2,100,547	2,201,153	2,174,981	(26,172)	(1.18)
Meter Shop	1,331,541	1,470,387	1,563,691	1,645,841	82,150	5.25
Legal	1,290,250	1,569,279	1,581,556	1,623,153	41,597	2.63
Secretary to the Authority	311,545	322,221	345,687	372,533	26,846	7.76
Information Services-Ell Sq	271,895	224,030	368,198	546,593	178,395	48.45
Public Information	178,053	170,741	217,000	217,000	0	.00
Members of the Authority	107,331	72,492	75,550	75,550	0	.00
General Expenses	1,920,451	4,082,930	4,686,534	4,484,660	(201,874)	(4.30)
Human Resources	457,085	1,178,512	1,358,568	1,218,161	(140,407)	(10.33)
Information Technology	2,675,342	3,326,242	3,676,376	4,096,448	420,072	11.42

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
Total Oper. & Maint. Expense	44,199,622	50,232,500	56,219,241	58,530,675	2,311,434	4.11
Deduct Amount of General & Administrative Expenses Charged to Capital Outlays	(2,040,439)	(4,543,318)	(4,128,167)	(5,269,703)	(1,141,536)	27.65
Net Oper. & Maint. Expense	42,159,183	45,689,182	52,091,074	53,260,972	1,169,898	2.24
Net Operating Income	35,557,964	32,231,873	27,028,386	30,626,939	3,598,553	13.31
Other Income						
Interest Income	1,114,667	576,530	900,000	50,000	(850,000)	(94.44)
Misc. Non-Operating Revenue	804,550	710,715	546,605	551,142	4,537	.83
Total Other Income	1,919,217	1,287,246	1,446,605	601,142	(845,463)	(58.44)
Income Deductions						
Int charge to const (credit)	0	0	0	0	0	========
Total Income Deductions	0	0	0	0	0	========
Income Available for Debt Service & Capital Budget	37,477,182	33,519,119	28,474,991	31,228,081	2,753,090	9.66
Debt Service	6,360,758	5,469,822	5,469,822	5,468,735	(1,087)	(.01)
Net Income Available for Capital Budget	31,116,424	28,049,297	23,005,169	25,759,346	2,754,177	11.97
Debt Coverage Ratio - (Income Available for Debt Service & Capital / Debt Service)	5.89%	6.13%	5.21%	5.71%		

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
Salaries & Wages						
Commissioners	68,273	65,424	67,500	67,500	0	.00
Supervision	2,936,394	3,281,150	3,577,652	3,765,760	188,108	5.25
Salaries	7,112,548	8,163,234	8,939,586	9,381,483	441,897	4.94
Labor	6,791,754	7,676,629	8,303,254	8,984,372	681,118	8.20
Fringe Benefits	8,636,806	8,560,074	9,422,035	9,688,977	266,942	2.83
Total Salaries & Wages	25,545,776	27,746,510	30,310,027	31,888,092	1,578,065	5.20
Chemicals Purchased	1,263,393	1,193,515	1,096,000	1,315,000	219,000	19.98
Electric Power Purchased	3,150,441	3,257,939	4,000,000	4,008,100	8,100	.20
Materials and Supplies	1,898,388	2,267,752	2,650,580	2,620,540	(30,040)	(1.13)
Employee's Transportation	922,738	1,144,925	1,137,710	1,153,907	16,197	1.42
Public Utilities Exc Power Pur	681,904	754,688	799,393	829,000	29,607	3.70
Postage	383,833	386,550	441,300	403,000	(38,300)	(8.67)
Travel	18,615	24,072	54,650	72,300	17,650	32.29
Uniforms	18,980	21,190	23,850	28,000	4,150	17.40
Uncollectible Accounts	120,591	51,195	51,300	102,200	50,900	99.22
Corporate and Fiscal Expenses	25,724	20,244	21,000	290,000	269,000	1,280.95
Insurance and Damages	733,182	2,700,393	3,021,952	3,008,650	(13,302)	(.44)
Office Rent	215,091	255,528	240,000	239,000	(1,000)	(.41)
Special Services	253,361	244,712	325,000	318,000	(7,000)	(2.15)
Payment to Contractors	7,756,505	8,517,855	9,636,077	9,825,193	189,116	1.96
Equipment Maint. Contracts	540,584	594,877	626,215	656,926	30,711	4.90
Equipment Rentals	152	559	1,600	2,500	900	56.25
Unclassified Incl Misc. Exp	268,408	298,576	508,250	569,950	61,700	12.13
Training	79,146	78,948	157,350	165,080	7,730	4.91
Water Dist Serv Install	47,627	56,764	40,000	60,000	20,000	50.00
Refuse & Waste Disposal	82,753	378,790	568,387	527,387	(41,000)	(7.21)
Dues & Subscriptions	50,023	54,552	62,600	61,850	(750)	(1.19)
Publications & Public Orientn.	0	336	1,000	1,000	0	.00
Studies	142,406	182,031	445,000	385,000	(60,000)	(13.48)
Total Operating & Maintenance	44,199,622	50,232,500	56,219,241	58,530,675	2,311,434	4.11
Deduct: Amount of General and Administrative Expenses Charged to Others & to Authority Capital Outlays	(2,040,439)	(4,543,318)	(4,128,167)	(5,269,703)	(1,141,536)	27.65
Net Operating & Maintenance	42,159,183	45,689,182	52,091,074	53,260,972	1,169,898	2.24

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
Salaries & Wages						
Commissioners	68,273	65,424	67,500	67,500	0	.00
Supervision						
Supervision	2,721,466	3,048,598	3,322,552	3,496,460	173,908	5.23
Supervision Overtime	214,928	232,552	255,100	269,300	14,200	5.56
Total	2,936,394	3,281,150	3,577,652	3,765,760	188,108	5.25
Salaries						
Salaries	6,420,079	7,417,736	8,177,786	8,529,583	351,797	4.30
Salary Overtime	692,470	745,498	761,800	851,900	90,100	11.82
Total	7,112,548	8,163,234	8,939,586	9,381,483	441,897	4.94
Labor						
Labor	5,479,131	6,319,229	6,969,835	7,572,947	603,112	8.65
Labor Overtime	1,312,624	1,357,400	1,333,419	1,411,425	78,006	5.85
Total	6,791,754	7,676,629	8,303,254	8,984,372	681,118	8.20
Fringe Benefits	8,636,806	8,560,074	9,422,035	9,688,977	266,942	2.83
Total Salaries & Wages	25,545,776	27,746,510	30,310,027	31,888,092	1,578,065	5.20
Chemicals Purchased	1,263,393	1,193,515	1,096,000	1,315,000	219,000	19.98
Electric Power Purchased	3,150,441	3,257,939	4,000,000	4,008,100	8,100	.20
Materials and Supplies						
Materials and Supplies	1,376,938	1,696,806	1,914,680	1,902,340	(12,340)	(.64)
Safety Equipment	158,332	177,667	207,700	178,700	(29,000)	(13.96)
Small Tools Expense	76,832	84,497	108,100	105,500	(2,600)	(2.40)
Office Supplies	58,968	58,542	61,000	61,500	500	.81
Lubrication	3,453	5,605	8,000	10,000	2,000	25.00
Stationary and Printing Forms	8,066	7,666	15,200	7,200	(8,000)	(52.63)
Inventory Adjustments	74,847	(9,870)	70,500	70,500	0	.00
PCs and Peripherals	120,615	212,244	214,900	244,300	29,400	13.68
Gas, Oil and Grease	20,337	34,595	50,500	40,500	(10,000)	(19.80)
Total	1,898,388	2,267,752	2,650,580	2,620,540	(30,040)	(1.13)
Employee's Transportation	922,738	1,144,925	1,137,710	1,153,907	16,197	1.42
Public Utilities Exc Power Pur						
Light & Heat	318,486	311,177	354,000	358,000	4,000	1.12
Telephone	320,337	378,190	405,393	421,000	15,607	3.84
Water Purch (Raw Water VDW)	43,081	65,322	40,000	50,000	10,000	25.00
Total	681,904	754,688	799,393	829,000	29,607	3.70
Postage	383,833	386,550	441,300	403,000	(38,300)	(8.67)
Travel	18,615	24,072	54,650	72,300	17,650	32.29
Uniforms	18,980	21,190	23,850	28,000	4,150	17.40
Uncollectible Accounts						

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
Uncollectable Accounts	120,513	51,016	51,000	102,000	51,000	100.00
Collection Agency Charges	78	179	300	200	(100)	(33.33)
Total	120,591	51,195	51,300	102,200	50,900	99.22
Corporate and Fiscal Expenses	25,724	20,244	21,000	290,000	269,000	1,280.95
Insurance and Damages						
Insurance	776,699	840,237	839,000	975,000	136,000	16.20
Injuries and Damages	(25,845)	20,217	60,000	50,000	(10,000)	(16.66)
Retireee Health Insurance	(17,672)	1,839,939	2,122,952	1,983,650	(139,302)	(6.56)
Total	733,182	2,700,393	3,021,952	3,008,650	(13,302)	(.44)
Office Rent	215,091	255,528	240,000	239,000	(1,000)	(.41)
Special Services						
Legal Services	16,425	30,545	50,000	50,000	0	.00
Auditing	33,386	34,886	52,000	45,000	(7,000)	(13.46)
Doctor Examination Fees	29,100	23,978	40,000	40,000	0	.00
Special Services	174,450	155,303	183,000	183,000	0	.00
Total	253,361	244,712	325,000	318,000	(7,000)	(2.15)
Payment to Contractors						
Payments to Contractors-Repair	1,674,533	1,273,214	1,787,853	1,781,000	(6,853)	(.38)
Payments to Contractors-Rental	239,273	313,116	432,000	475,000	43,000	9.95
Payments to Contractors-Elect.	410,119	819,605	766,528	759,392	(7,136)	(.93)
Payment to Contractors-Restore	2,566,444	2,357,608	2,600,000	2,600,000	0	.00
Payments to Contractors-Other	1,882,092	2,431,780	2,486,438	2,434,508	(51,930)	(2.08)
Stone & Cold Patch	468,889	457,945	525,000	540,000	15,000	2.85
Software Expense	27,565	37,910	70,000	70,000	0	.00
Payments to Contr-Outside Labs	28,540	67,253	84,780	45,000	(39,780)	(46.92)
Software Licensing Expense	232,947	396,588	323,108	402,729	79,621	24.64
Software Maintenance & Support	113,942	207,844	210,370	227,564	17,194	8.17
Payments to Contractors-Tanks	112,163	154,990	350,000	490,000	140,000	40.00
Total	7,756,505	8,517,855	9,636,077	9,825,193	189,116	1.96
Equipment Maint. Contracts	540,584	594,877	626,215	656,926	30,711	4.90
Equipment Rentals	152	559	1,600	2,500	900	56.25
Unclassified Incl Misc. Exp						
Miscellaneous	301,362	238,086	419,000	600,900	181,900	43.41
Right of Way Rents	1,007	1,103	3,000	3,000	0	.00
General Office Employee Exp.	386	504	1,000	800	(200)	(20.00)
Covid-19 Pandemic Expense	0	101,857	120,000	0	(120,000)	(100.00)
Generator Lease	0	0	0	0	0	========
Stores Expense Credit	(34,350)	(43,056)	(35,000)	(35,000)	0	.00
Total	268,408	298,576	508,250	569,950	61,700	12.13
Training						
Training Payments	79,146	78,948	157,350	165,080	7,730	4.91
Total	79,146	78,948	157,350	165,080	7,730	4.91
Water Dist Serv Install	47,627	56,764	40,000	60,000	20,000	50.00

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
Refuse & Waste Disposal	82,753	378,790	568,387	527,387	(41,000)	(7.21)
Dues & Subscriptions	50,023	54,552	62,600	61,850	(750)	(1.19)
Publications & Public Orientn.						
Publications	0	336	1,000	1,000	0	.00
Total	0	336	1,000	1,000	0	.00
Studies	142,406	182,031	445,000	385,000	(60,000)	(13.48)
Total Operating & Maintenance	44,199,622	50,232,500	56,219,241	58,530,675	2,311,434	4.11
Deduct: Amount of General and Administrative Expenses Charged to Others & to Authority Capital Outlays	(2,040,439)	(4,543,318)	(4,128,167)	(5,269,703)	(1,141,536)	27.65
Net Operating & Maintenance	42,159,183	45,689,182	52,091,074	53,260,972	1,169,898	2.24

DEPARTMENT: 100 Production Department

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	785,072	973,578	1,257,947	1,081,830	(176,117)	(14.00)
01 Salaries	751,340	783,947	888,735	988,309	99,574	11.20
02 Labor	2,027,896	2,298,554	2,629,671	2,893,533	263,862	10.03
04 Supervision Overtime	45,842	90,153	60,600	73,300	12,700	20.95
05 Salary Overtime	64,653	89,941	84,300	100,200	15,900	18.86
06 Labor Overtime	282,093	457,957	350,200	358,000	7,800	2.22
08 Fringe Benefit Costs	2,079,038	2,077,560	2,439,721	2,458,047	18,326	.75
Total Employee Expense	6,035,934	6,771,690	7,711,174	7,953,219	242,045	3.13
10 Materials and Supplies	602,305	867,484	1,001,500	957,140	(44,360)	(4.42)
11 Transportation	175,092	238,415	242,252	217,551	(24,701)	(10.19)
12 Travel	1,355	5,121	11,300	18,900	7,600	67.25
13 Chemicals	1,263,393	1,193,515	1,096,000	1,315,000	219,000	19.98
14 Power Purchased	3,150,441	3,257,939	4,000,000	4,008,100	8,100	.20
16 Payments to Contractors-Rental	8,941	67,054	132,000	175,000	43,000	32.57
17 Payments to Contractors-Elect.	398,355	812,288	756,724	749,588	(7,136)	(.94)
19 Payments to Contractors-Other	1,006,711	1,009,130	1,050,000	977,000	(73,000)	(6.95)
20 Miscellaneous	78,349	103,870	155,900	155,900	0	.00
22 Light and Heat	255,664	246,909	280,000	290,000	10,000	3.57
25 Water Purchased	43,081	65,322	40,000	50,000	10,000	25.00
26 Equipment Maintenance Contract	270,025	298,491	293,000	325,000	32,000	10.92
27 Safety Equipment	0	12,376	26,700	22,700	(4,000)	(14.98)
28 Small Tools Expense	29,689	33,009	50,600	47,000	(3,600)	(7.11)
29 Office Supplies/Equip/Furnitur	0	0	0	0	0	========
30 Lubrication	3,453	5,605	8,000	10,000	2,000	25.00
33 Uniforms	14,142	15,359	16,050	18,800	2,750	17.13
35 Refuse and Waste Disposal	77,463	372,633	561,000	520,000	(41,000)	(7.30)
37 Training Payments	36,875	25,971	50,850	50,250	(600)	(1.17)
38 Studies	1,985	(6,905)	205,000	300,000	95,000	46.34
39 Payments to Contr-Outside Labs	0	25,233	51,500	30,000	(21,500)	(41.74)
75 Generator Lease	0	0	0	0	0	========
78 Gas, Oil and Grease	20,337	34,595	50,500	40,500	(10,000)	(19.80)
Total Non-Employee Expense	7,437,655	8,683,415	10,078,876	10,278,429	199,553	1.97
Total Production Department	13,473,589	15,455,105	17,790,050	18,231,648	441,598	2.48

DEPARTMENT: 100 Production Department
UNIT......: 1010 Sturgeon Point Plant UNIT HEAD: Paul Miklos PREPARER: David Patton

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	184,072	265,662	230,695	240,627	9,932	4.30
01 Salaries	129,884	100,200	96,682	98,991	2,309	2.38
02 Labor	786,623	834,482	894,736	889,494	(5,242)	(.58)
04 Supervision Overtime	5,832	16,612	10,000	10,000	0	.00
05 Salary Overtime	8,887	4,069	5,000	7,500	2,500	50.00
06 Labor Overtime	76,747	141,418	80,000	90,000	10,000	12.50
08 Fringe Benefit Costs	637,573	614,890	620,566	606,256	(14,310)	(2.30)
Total Employee Expense	1,829,618	1,977,332	1,937,679	1,942,868	5,189	.26
10 Materials and Supplies	132,173	207,770	250,000	200,000	(50,000)	(20.00)
11 Transportation	37,837	55,007	69,213	48,214	(20,999)	(30.33)
12 Travel	95	224	500	2,500	2,000	400.00
13 Chemicals	889,544	810,922	690,000	850,000	160,000	23.18
14 Power Purchased	1,542,194	1,483,715	1,916,830	1,950,000	33,170	1.73
16 Payments to Contractors-Rental	5,842	24,830	20,000	50,000	30,000	150.00
17 Payments to Contractors-Elect.	96,179	164,357	194,250	235,000	40,750	20.97
19 Payments to Contractors-Other	419,127	379,950	325,000	350,000	25,000	7.69
20 Miscellaneous	34,690	49,301	55,000	55,000	0	.00
22 Light and Heat	96,475	93,672	110,000	110,000	0	.00
26 Equipment Maintenance Contract	122,285	120,732	125,000	140,000	15,000	12.00
28 Small Tools Expense	2,722	2,465	5,000	5,000	0	.00
30 Lubrication	290	1,000	3,000	5,000	2,000	66.66
33 Uniforms	4,466	4,932	5,000	7,500	2,500	50.00
35 Refuse and Waste Disposal	4,230	270,229	471,000	450,000	(21,000)	(4.45)
37 Training Payments	8,789	6,650	10,000	10,000	0	.00
38 Studies	0	(12,460)	92,500	150,000	57,500	62.16
39 Payments to Contr-Outside Labs	0	13,230	27,000	20,000	(7,000)	(25.92)
75 Generator Lease	0	0	0	0	0	========
78 Gas, Oil and Grease	14,311	16,276	25,000	25,000	0	.00
Total Non-Employee Expense	3,411,248	3,692,802	4,394,293	4,663,214	268,921	6.11
Total Sturgeon Point Plant	5,240,866	5,670,134	6,331,972	6,606,082	274,110	4.32

DEPARTMENT: 100 Production Department
UNIT......: 1015 Van De Water Plant UNIT HEAD: Chris Marchitte PREPARER: David Patton

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	3,053	155,165	238,536	237,461	(1,075)	(.45)
01 Salaries	112,957	92,473	95,779	53,922	(41,857)	(43.70)
02 Labor	685,460	759,141	829,958	1,019,556	189,598	22.84
04 Supervision Overtime	0	2,072	5,000	10,000	5,000	100.00
05 Salary Overtime	6,304	4,820	5,000	10,000	5,000	100.00
06 Labor Overtime	96,631	145,603	85,000	90,000	5,000	5.88
08 Fringe Benefit Costs	471,735	511,769	591,532	646,150	54,618	9.23
Total Employee Expense	1,376,141	1,671,043	1,850,805	2,067,089	216,284	11.68
10 Materials and Supplies	180,247	129,252	150,000	125,000	(25,000)	(16.66)
11 Transportation	14,188	20,178	23,072	12,936	(10,136)	(43.93)
12 Travel	35	224	500	2,500	2,000	400.00
13 Chemicals	365,417	364,839	390,000	450,000	60,000	15.38
14 Power Purchased	404,280	415,912	550,070	525,000	(25,070)	(4.55)
16 Payments to Contractors-Rental	3,099	754	2,000	5,000	3,000	150.00
17 Payments to Contractors-Elect.	70,177	301,790	199,876	210,000	10,124	5.06
19 Payments to Contractors-Other	236,612	226,943	225,000	250,000	25,000	11.11
20 Miscellaneous	19,374	22,920	50,000	50,000	0	.00
22 Light and Heat	110,658	105,133	120,000	130,000	10,000	8.33
25 Water Purchased	43,081	65,322	40,000	50,000	10,000	25.00
26 Equipment Maintenance Contract	123,147	158,658	140,000	160,000	20,000	14.28
28 Small Tools Expense	1,489	3,216	5,000	5,000	0	.00
30 Lubrication	3,163	4,605	5,000	5,000	0	.00
33 Uniforms	4,726	5,112	5,000	5,000	0	.00
35 Refuse and Waste Disposal	73,232	102,404	90,000	70,000	(20,000)	(22.22)
37 Training Payments	9,426	6,505	10,000	10,000	0	.00
38 Studies	1,985	5,555	112,500	150,000	37,500	33.33
39 Payments to Contr-Outside Labs	0	12,003	24,500	10,000	(14,500)	(59.18)
75 Generator Lease	0	0	0	0	0	========
78 Gas, Oil and Grease	3,399	3,336	10,000	10,000	0	.00
Total Non-Employee Expense	1,667,735	1,954,660	2,152,518	2,235,436	82,918	3.85
Total Van De Water Plant	3,043,876	3,625,703	4,003,323	4,302,525	299,202	7.47

DEPARTMENT: 100 Production Department
UNIT......: 1020 Control Operations UNIT HEAD: Clayton Johnson PREPARER: Clayton Johnson

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	467,951	272,013	337,958	349,644	11,686	3.45
01 Salaries	158	73,739	68,266	89,246	20,980	30.73
02 Labor	371,857	385,139	481,254	482,919	1,665	.34
04 Supervision Overtime	29,669	54,405	36,900	40,300	3,400	9.21
05 Salary Overtime	842	18,432	19,100	14,700	(4,400)	(23.03)
06 Labor Overtime	78,169	96,080	143,400	108,000	(35,400)	(24.68)
08 Fringe Benefit Costs	494,083	377,438	462,954	462,914	(40)	.00
Total Employee Expense	1,442,730	1,277,246	1,549,832	1,547,723	(2,109)	(.13)
10 Materials and Supplies	51,739	269,905	342,000	348,000	6,000	1.75
11 Transportation	56,748	76,903	69,215	71,733	2,518	3.63
12 Travel	831	1,808	4,000	4,000	0	.00
13 Chemicals	8,432	17,754	16,000	15,000	(1,000)	(6.25)
14 Power Purchased	1,203,967	1,358,313	1,533,100	1,533,100	0	.00
16 Payments to Contractors-Rental	0	0	0	10,000	10,000	========
17 Payments to Contractors-Elect.	92,341	118,661	149,000	90,000	(59,000)	(39.59)
19 Payments to Contractors-Other	350,356	396,183	495,000	300,000	(195,000)	(39.39)
20 Miscellaneous	19,134	17,316	30,500	30,500	0	.00
22 Light and Heat	48,531	48,104	50,000	50,000	0	.00
26 Equipment Maintenance Contract	20,844	19,102	28,000	25,000	(3,000)	(10.71)
27 Safety Equipment	0	5,745	15,000	10,000	(5,000)	(33.33)
28 Small Tools Expense	5,868	5,852	8,600	10,000	1,400	16.27
29 Office Supplies/Equip/Furnitur	0	0	0	0	0	========
33 Uniforms	2,041	1,913	2,300	2,300	0	.00
37 Training Payments	13,600	10,336	20,800	12,000	(8,800)	(42.30)
78 Gas, Oil and Grease	2,626	14,983	15,500	5,500	(10,000)	(64.51)
Total Non-Employee Expense	1,877,058	2,362,878	2,779,015	2,517,133	(261,882)	(9.42)
Total Control Operations	3,319,789	3,640,124	4,328,847	4,064,856	(263,991)	(6.09)

DEPARTMENT: 100 Production Department
UNIT......: 1025 Instrumentation UNIT HEAD: Scott Aiple PREPARER: Scott Aiple

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	129,995	280,738	450,758	254,098	(196,660)	(43.62)
01 Salaries	353,389	384,679	461,011	586,864	125,853	27.29
04 Supervision Overtime	10,341	17,064	8,700	13,000	4,300	49.42
05 Salary Overtime	25,195	19,784	28,000	28,000	0	.00
06 Labor Overtime	0	0	0	0	0	========
08 Fringe Benefit Costs	280,052	336,766	461,287	411,545	(49,742)	(10.78)
Total Employee Expense	798,973	1,039,031	1,409,756	1,293,507	(116,249)	(8.24)
10 Materials and Supplies	200,887	215,813	214,500	239,140	24,640	11.48
11 Transportation	28,490	40,185	34,608	36,456	1,848	5.33
12 Travel	0	2,622	5,800	9,400	3,600	62.06
17 Payments to Contractors-Elect.	139,658	227,480	213,598	214,588	990	.46
19 Payments to Contractors-Other	617	6,054	5,000	77,000	72,000	1,440.00
20 Miscellaneous	132	5,758	5,000	5,000	0	.00
26 Equipment Maintenance Contract	3,750	0	0	0	0	========
27 Safety Equipment	0	5,099	7,700	7,700	0	.00
28 Small Tools Expense	15,004	18,364	27,000	22,000	(5,000)	(18.51)
33 Uniforms	1,442	1,445	1,450	1,700	250	17.24
37 Training Payments	3,040	691	6,450	14,650	8,200	127.13
Total Non-Employee Expense	393,019	523,509	521,106	627,634	106,528	20.44
Total Instrumentation	1,191,992	1,562,539	1,930,862	1,921,141	(9,721)	(.50)

DEPARTMENT: 100 Production Department
UNIT......: 1035 Maintenance Unit UNIT HEAD: Clayton Johnson PREPARER: Clayton Johnson

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	154,952	132,857	166,997	159,286	(7,711)	(4.61)
02 Labor	183,956	319,792	423,723	501,564	77,841	18.37
05 Salary Overtime	23,424	42,836	27,200	40,000	12,800	47.05
06 Labor Overtime	30,546	74,856	41,800	70,000	28,200	67.46
08 Fringe Benefit Costs	195,594	236,698	303,382	331,182	27,800	9.16
Total Employee Expense	588,472	807,039	963,102	1,102,032	138,930	14.42
10 Materials and Supplies	37,259	44,745	45,000	45,000	0	.00
11 Transportation	37,830	46,142	46,144	48,212	2,068	4.48
12 Travel	394	243	500	500	0	.00
16 Payments to Contractors-Rental	0	41,470	110,000	110,000	0	.00
20 Miscellaneous	5,019	8,576	15,400	15,400	0	.00
27 Safety Equipment	0	1,532	4,000	5,000	1,000	25.00
28 Small Tools Expense	4,606	3,112	5,000	5,000	0	.00
33 Uniforms	1,467	1,957	2,300	2,300	0	.00
37 Training Payments	2,020	1,789	3,600	3,600	0	.00
Total Non-Employee Expense	88,595	149,566	231,944	235,012	3,068	1.32
Total Maintenance Unit	677,067	956,605	1,195,046	1,337,044	141,998	11.88

DEPARTMENT: 110 Water Quality Assurance

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	123,005	125,594	123,511	130,335	6,824	5.52
01 Salaries	172,824	236,253	252,869	316,720	63,851	25.25
02 Labor	2,983	0	0	0	0	========
04 Supervision Overtime	0	0	0	0	0	========
05 Salary Overtime	2,253	6,480	2,500	9,200	6,700	268.00
08 Fringe Benefit Costs	169,581	179,098	189,155	217,519	28,364	14.99
Total Employee Expense	470,646	547,426	568,035	673,774	105,739	18.61
10 Materials and Supplies	9,889	26,814	24,600	37,700	13,100	53.25
11 Transportation	14,188	17,310	17,304	17,640	336	1.94
12 Travel	5,534	1,107	3,500	6,750	3,250	92.85
26 Equipment Maintenance Contract	0	43,378	60,000	10,000	(50,000)	(83.33)
33 Uniforms	813	1,243	2,000	3,400	1,400	70.00
37 Training Payments	1,194	994	2,000	3,000	1,000	50.00
38 Studies	68,773	0	0	10,000	10,000	========
39 Payments to Contr-Outside Labs	28,540	42,020	33,280	15,000	(18,280)	(54.92)
41 Stationery and Printing Forms	717	396	1,200	1,200	0	.00
46 Dues and Subscriptions	0	(769)	0	600	600	========
Total Non-Employee Expense	129,649	132,494	143,884	105,290	(38,594)	(26.82)
Total Water Quality Assurance	600,295	679,920	711,919	779,064	67,145	9.43

DEPARTMENT: 110 Water Quality Assurance
UNIT......: 1030 Water Quality Assurance UNIT HEAD: Sabrina A. Figler PREPARER: Sabrina A. Figler

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	123,005	125,594	123,511	130,335	6,824	5.52
01 Salaries	172,824	236,253	252,869	316,720	63,851	25.25
02 Labor	2,983	0	0	0	0	========
04 Supervision Overtime	0	0	0	0	0	========
05 Salary Overtime	2,253	6,480	2,500	9,200	6,700	268.00
08 Fringe Benefit Costs	169,581	179,098	189,155	217,519	28,364	14.99
Total Employee Expense	470,646	547,426	568,035	673,774	105,739	18.61
10 Materials and Supplies	9,889	26,814	24,600	37,700	13,100	53.25
11 Transportation	14,188	17,310	17,304	17,640	336	1.94
12 Travel	5,534	1,107	3,500	6,750	3,250	92.85
26 Equipment Maintenance Contract	0	43,378	60,000	10,000	(50,000)	(83.33)
33 Uniforms	813	1,243	2,000	3,400	1,400	70.00
37 Training Payments	1,194	994	2,000	3,000	1,000	50.00
38 Studies	68,773	0	0	10,000	10,000	========
39 Payments to Contr-Outside Labs	28,540	42,020	33,280	15,000	(18,280)	(54.92)
41 Stationery and Printing Forms	717	396	1,200	1,200	0	.00
46 Dues and Subscriptions	0	(769)	0	600	600	========
Total Non-Employee Expense	129,649	132,494	143,884	105,290	(38,594)	(26.82)
Total Water Quality Assurance	600,295	679,920	711,919	779,064	67,145	9.43

DEPARTMENT: 200 Distribution Department

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	518,426	531,331	524,282	521,533	(2,749)	(.52)
01 Salaries	552,493	475,230	487,721	494,819	7,098	1.45
02 Labor	2,702,538	3,138,256	3,351,167	3,602,826	251,659	7.50
04 Supervision Overtime	115,708	105,283	141,000	148,000	7,000	4.96
05 Salary Overtime	404,613	319,327	382,500	397,500	15,000	3.92
06 Labor Overtime	954,263	841,258	907,500	977,500	70,000	7.71
08 Fringe Benefit Costs	2,323,913	2,172,335	2,314,459	2,372,578	58,119	2.51
Total Employee Expense	7,571,955	7,583,019	8,108,629	8,514,756	406,127	5.00
10 Materials and Supplies	609,822	650,678	727,500	752,500	25,000	3.43
11 Transportation	574,120	699,972	686,368	711,447	25,079	3.65
12 Travel	0	822	1,500	1,500	0	.00
15 Payments to Contractors-Repair	1,270,569	975,009	1,375,000	1,375,000	0	.00
16 Payments to Contractors-Rental	230,332	246,062	300,000	300,000	0	.00
19 Payments to Contractors-Other	24,333	34,065	63,500	63,500	0	.00
20 Miscellaneous	14,114	14,276	18,000	18,500	500	2.77
27 Safety Equipment	0	15,320	40,000	0	(40,000)	(100.00)
28 Small Tools Expense	35,914	30,878	38,500	39,000	500	1.29
31 Right of Way Rents	1,007	1,103	3,000	3,000	0	.00
32 Stone & Cold Patch	468,889	457,945	525,000	540,000	15,000	2.85
Total Non-Employee Expense	3,229,100	3,126,130	3,778,368	3,804,447	26,079	.69
Total Distribution Department	10,801,055	10,709,148	11,886,997	12,319,203	432,206	3.63

DEPARTMENT: 200 Distribution Department
UNIT......: 2010 Line Maintenance UNIT HEAD: John Catanzaro PREPARER: John Catanzaro

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	299,732	308,589	301,227	319,267	18,040	5.98
01 Salaries	355,197	281,023	303,792	320,119	16,327	5.37
02 Labor	1,372,596	1,308,343	1,283,124	1,669,325	386,201	30.09
04 Supervision Overtime	105,211	90,566	125,000	130,000	5,000	4.00
05 Salary Overtime	304,822	263,224	325,000	340,000	15,000	4.61
06 Labor Overtime	671,328	623,703	700,000	740,000	40,000	5.71
08 Fringe Benefit Costs	1,276,650	1,038,460	1,062,659	1,239,571	176,912	16.64
Total Employee Expense	4,385,537	3,913,908	4,100,802	4,758,282	657,480	16.03
10 Materials and Supplies	521,742	491,946	550,000	575,000	25,000	4.54
11 Transportation	382,468	469,914	464,234	486,189	21,955	4.72
12 Travel	0	598	1,000	1,000	0	.00
15 Payments to Contractors-Repair	1,270,569	975,009	1,375,000	1,375,000	0	.00
16 Payments to Contractors-Rental	230,332	246,062	300,000	300,000	0	.00
19 Payments to Contractors-Other	12,531	17,019	50,000	50,000	0	.00
20 Miscellaneous	12,282	13,098	15,000	15,500	500	3.33
28 Small Tools Expense	13,933	22,508	30,000	30,000	0	.00
31 Right of Way Rents	1,007	1,103	3,000	3,000	0	.00
32 Stone & Cold Patch	468,889	457,945	525,000	540,000	15,000	2.85
Total Non-Employee Expense	2,913,753	2,695,203	3,313,234	3,375,689	62,455	1.88
Total Line Maintenance	7,299,289	6,609,110	7,414,036	8,133,971	719,935	9.71

DEPARTMENT: 200 Distribution Department
UNIT......: 2020 UFPO UNIT HEAD: John Kuryak PREPARER:

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	70,029	71,787	71,045	61,224	(9,821)	(13.82)
01 Salaries	88,712	1,124	0	0	0	========
02 Labor	242,387	285,532	298,539	242,507	(56,032)	(18.76)
04 Supervision Overtime	9,980	10,990	12,500	12,500	0	.00
05 Salary Overtime	39,261	3,455	5,000	5,000	0	.00
06 Labor Overtime	63,018	77,608	55,000	65,000	10,000	18.18
08 Fringe Benefit Costs	252,507	187,369	192,745	155,406	(37,339)	(19.37)
Total Employee Expense	765,894	637,864	634,829	541,637	(93,192)	(14.67)
10 Materials and Supplies	1,306	1,580	2,500	2,500	0	.00
11 Transportation	25,774	29,708	26,245	26,754	509	1.93
19 Payments to Contractors-Other	11,802	17,046	13,500	13,500	0	.00
20 Miscellaneous	331	164	500	500	0	.00
28 Small Tools Expense	3,396	5,348	5,000	5,000	0	.00
Total Non-Employee Expense	42,609	53,845	47,745	48,254	509	1.06
Total UFPO	808,503	691,710	682,574	589,891	(92,683)	(13.57)

DEPARTMENT: 200 Distribution Department
UNIT......: 2030 Hydrants and Valves UNIT HEAD: John Catanzaro PREPARER: John Catanzaro

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	78,636	79,166	80,964	79,818	(1,146)	(1.41)
01 Salaries	107,935	191,462	183,929	174,700	(9,229)	(5.01)
02 Labor	896,478	1,299,430	1,532,560	1,445,260	(87,300)	(5.69)
04 Supervision Overtime	0	459	1,500	1,500	0	.00
05 Salary Overtime	54,572	44,700	50,000	50,000	0	.00
06 Labor Overtime	145,764	47,632	67,500	72,500	5,000	7.40
08 Fringe Benefit Costs	636,339	779,440	895,525	818,230	(77,295)	(8.63)
Total Employee Expense	1,919,723	2,442,289	2,811,978	2,642,008	(169,970)	(6.04)
10 Materials and Supplies	86,774	157,152	175,000	175,000	0	.00
11 Transportation	165,878	200,351	195,889	198,504	2,615	1.33
12 Travel	0	224	500	500	0	.00
20 Miscellaneous	1,501	849	2,000	2,000	0	.00
27 Safety Equipment	0	15,320	40,000	0	(40,000)	(100.00)
28 Small Tools Expense	18,586	3,022	3,500	4,000	500	14.28
Total Non-Employee Expense	272,739	376,917	416,889	380,004	(36,885)	(8.84)
Total Hydrants and Valves	2,192,462	2,819,207	3,228,867	3,022,012	(206,855)	(6.40)

DEPARTMENT: 200 Distribution Department
UNIT......: 2065 Dispatch UNIT HEAD: John Kuryak PREPARER:

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	70,029	71,788	71,046	61,224	(9,822)	(13.82)
01 Salaries	649	1,621	0	0	0	========
02 Labor	191,077	244,951	236,944	245,734	8,790	3.70
04 Supervision Overtime	517	3,268	2,000	4,000	2,000	100.00
05 Salary Overtime	5,959	7,948	2,500	2,500	0	.00
06 Labor Overtime	74,154	92,315	85,000	100,000	15,000	17.64
08 Fringe Benefit Costs	158,417	167,066	163,530	159,371	(4,159)	(2.54)
Total Employee Expense	500,802	588,957	561,020	572,829	11,809	2.10
20 Miscellaneous	0	164	500	500	0	.00
Total Non-Employee Expense	0	164	500	500	0	.00
Total Dispatch	500,802	589,121	561,520	573,329	11,809	2.10

DEPARTMENT: 250 Engineering / Construction

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	451,806	514,040	349,441	530,013	180,572	51.67
01 Salaries	395,205	740,863	937,475	1,050,536	113,061	12.06
02 Labor	5,765	4,030	12,000	0	(12,000)	(100.00)
04 Supervision Overtime	53,343	34,405	45,000	40,000	(5,000)	(11.11)
05 Salary Overtime	143,056	236,915	200,000	245,000	45,000	22.50
06 Labor Overtime	0	0	0	0	0	========
08 Fringe Benefit Costs	505,411	654,898	671,600	794,273	122,673	18.26
Total Employee Expense	1,554,586	2,185,152	2,215,516	2,659,822	444,306	20.05
10 Materials and Supplies	2,682	3,585	5,000	6,000	1,000	20.00
11 Transportation	28,375	36,527	40,376	47,040	6,664	16.50
12 Travel	563	4,623	10,000	17,500	7,500	75.00
15 Payments to Contractors-Repair	402,615	294,323	400,000	400,000	0	.00
18 Payment to Contractors-Restore	2,566,444	2,357,608	2,600,000	2,600,000	0	.00
19 Payments to Contractors-Other	40,726	345,380	250,000	270,000	20,000	8.00
20 Miscellaneous	823	1,220	3,000	3,500	500	16.66
26 Equipment Maintenance Contract	775	0	0	0	0	========
28 Small Tools Expense	3,536	4,242	6,500	7,500	1,000	15.38
29 Office Supplies/Equip/Furnitur	0	654	1,000	1,500	500	50.00
37 Training Payments	1,778	6,458	13,000	15,500	2,500	19.23
46 Dues and Subscriptions	0	231	1,000	1,000	0	.00
61 LMWD Service Installations	47,627	56,764	40,000	60,000	20,000	50.00
62 Inventory Adjustments	0	(17)	500	500	0	.00
74 Payments to Contractors-Tanks	112,163	154,990	350,000	490,000	140,000	40.00
Total Non-Employee Expense	3,208,106	3,266,588	3,720,376	3,920,040	199,664	5.36
Total Engineering / Construction	4,762,692	5,451,739	5,935,892	6,579,862	643,970	10.84

DEPARTMENT: 250 Engineering / Construction
UNIT......: 2501 Design UNIT HEAD: Steve Denzler/Adam Massaro PREPARER: Steve Denzler

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	217,319	289,936	146,302	294,064	147,762	100.99
01 Salaries	107,752	259,414	355,226	441,980	86,754	24.42
02 Labor	5,765	2,015	6,000	0	(6,000)	(100.00)
04 Supervision Overtime	24,520	24,252	30,000	25,000	(5,000)	(16.66)
05 Salary Overtime	11,252	65,978	40,000	60,000	20,000	50.00
06 Labor Overtime	0	0	0	0	0	========
08 Fringe Benefit Costs	190,070	284,178	259,317	365,113	105,796	40.79
Total Employee Expense	556,678	925,772	836,845	1,186,157	349,312	41.74
11 Transportation	5,911	9,135	12,978	17,640	4,662	35.92
12 Travel	563	2,367	5,000	5,000	0	.00
20 Miscellaneous	332	637	1,500	1,500	0	.00
26 Equipment Maintenance Contract	775	0	0	0	0	========
28 Small Tools Expense	357	810	1,500	1,500	0	.00
37 Training Payments	1,025	2,732	5,500	7,500	2,000	36.36
46 Dues and Subscriptions	0	231	1,000	1,000	0	.00
62 Inventory Adjustments	0	(17)	500	500	0	.00
Total Non-Employee Expense	8,963	15,894	27,978	34,640	6,662	23.81
Total Design	565,640	941,666	864,823	1,220,797	355,974	41.16

DEPARTMENT: 250 Engineering / Construction
UNIT......: 2502 Construction UNIT HEAD: Jeff SYlvester PREPARER: Leonard Kowalski

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	139,744	145,607	136,829	151,651	14,822	10.83
01 Salaries	73,687	208,853	317,432	334,329	16,897	5.32
02 Labor	0	2,015	6,000	0	(6,000)	(100.00)
04 Supervision Overtime	13,328	10,153	15,000	15,000	0	.00
05 Salary Overtime	65,238	85,489	60,000	85,000	25,000	41.66
06 Labor Overtime	0	0	0	0	0	========
08 Fringe Benefit Costs	130,292	186,360	236,092	245,456	9,364	3.96
Total Employee Expense	422,289	638,477	771,353	831,436	60,083	7.78
10 Materials and Supplies	0	1,046	2,000	2,000	0	.00
11 Transportation	10,641	12,978	12,978	17,640	4,662	35.92
12 Travel	0	1,128	2,500	5,000	2,500	100.00
19 Payments to Contractors-Other	40,726	345,380	250,000	270,000	20,000	8.00
20 Miscellaneous	491	419	1,000	1,500	500	50.00
28 Small Tools Expense	2,000	1,447	1,500	2,000	500	33.33
29 Office Supplies/Equip/Furnitur	0	654	1,000	1,500	500	50.00
37 Training Payments	753	744	1,500	2,500	1,000	66.66
74 Payments to Contractors-Tanks	112,163	154,990	350,000	490,000	140,000	40.00
Total Non-Employee Expense	166,773	518,786	622,478	792,140	169,662	27.25
Total Construction	589,062	1,157,263	1,393,831	1,623,576	229,745	16.48

DEPARTMENT: 250 Engineering / Construction
UNIT......: 2525 New Services UNIT HEAD: Jeff Sylvester PREPARER: Leonard Kowalski

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	62,187	39,154	33,155	42,149	8,994	27.12
01 Salaries	110,170	137,655	126,713	129,879	3,166	2.49
04 Supervision Overtime	15,495	0	0	0	0	========
05 Salary Overtime	31,730	49,884	60,000	60,000	0	.00
06 Labor Overtime	0	0	0	0	0	========
08 Fringe Benefit Costs	103,537	93,294	86,237	89,347	3,110	3.60
Total Employee Expense	323,119	319,987	306,105	321,375	15,270	4.98
10 Materials and Supplies	2,682	1,983	1,500	2,500	1,000	66.66
11 Transportation	5,911	7,207	7,210	5,880	(1,330)	(18.44)
12 Travel	0	1,128	2,500	5,000	2,500	100.00
15 Payments to Contractors-Repair	402,615	294,323	400,000	400,000	0	.00
28 Small Tools Expense	858	999	1,500	2,500	1,000	66.66
37 Training Payments	0	2,485	5,000	3,000	(2,000)	(40.00)
61 LMWD Service Installations	47,627	56,764	40,000	60,000	20,000	50.00
Total Non-Employee Expense	459,694	364,889	457,710	478,880	21,170	4.62
Total New Services	782,813	684,876	763,815	800,255	36,440	4.77

DEPARTMENT: 250 Engineering / Construction
UNIT......: 2535 Restoration UNIT HEAD: Jeff Sylvester PREPARER: Leonard Kowalski

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	32,557	39,345	33,155	42,149	8,994	27.12
01 Salaries	103,596	134,941	138,104	144,348	6,244	4.52
05 Salary Overtime	34,836	35,564	40,000	40,000	0	.00
08 Fringe Benefit Costs	81,512	91,066	89,954	94,357	4,403	4.89
Total Employee Expense	252,501	300,916	301,213	320,854	19,641	6.52
10 Materials and Supplies	0	556	1,500	1,500	0	.00
11 Transportation	5,911	7,207	7,210	5,880	(1,330)	(18.44)
12 Travel	0	0	0	2,500	2,500	========
18 Payment to Contractors-Restore	2,566,444	2,357,608	2,600,000	2,600,000	0	.00
20 Miscellaneous	0	164	500	500	0	.00
28 Small Tools Expense	320	986	2,000	1,500	(500)	(25.00)
37 Training Payments	0	497	1,000	2,500	1,500	150.00
Total Non-Employee Expense	2,572,676	2,367,018	2,612,210	2,614,380	2,170	.08
Total Restoration	2,825,177	2,667,934	2,913,423	2,935,234	21,811	.74

DEPARTMENT: 300 Administration

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	294,447	306,867	295,457	308,360	12,903	4.36
01 Salaries	896,537	791,935	838,109	886,890	48,781	5.82
02 Labor	167,377	179,855	186,782	247,961	61,179	32.75
04 Supervision Overtime	35	2,712	8,500	8,000	(500)	(5.88)
05 Salary Overtime	6,266	17,596	15,500	16,000	500	3.22
06 Labor Overtime	22,665	22,312	19,344	19,550	206	1.06
08 Fringe Benefit Costs	779,060	636,567	657,757	694,735	36,978	5.62
Total Employee Expense	2,166,387	1,957,843	2,021,449	2,181,496	160,047	7.91
10 Materials and Supplies	26,187	33,416	36,080	33,000	(3,080)	(8.53)
11 Transportation	37,833	46,152	46,144	47,040	896	1.94
12 Travel	1,516	2,256	5,000	4,000	(1,000)	(20.00)
15 Payments to Contractors-Repair	1,349	3,882	12,853	6,000	(6,853)	(53.31)
17 Payments to Contractors-Elect.	11,764	7,317	9,804	9,804	0	.00
19 Payments to Contractors-Other	228,521	203,342	243,000	270,000	27,000	11.11
20 Miscellaneous	4,215	4,196	9,000	9,000	0	.00
22 Light and Heat	47,224	46,900	50,000	50,000	0	.00
26 Equipment Maintenance Contract	1,815	2,240	3,000	3,000	0	.00
27 Safety Equipment	158,332	(507)	0	0	0	========
28 Small Tools Expense	703	1,537	2,500	2,000	(500)	(20.00)
29 Office Supplies/Equip/Furnitur	58,968	57,888	60,000	60,000	0	.00
35 Refuse and Waste Disposal	5,291	6,156	7,387	7,387	0	.00
37 Training Payments	4,317	2,927	5,500	4,600	(900)	(16.36)
38 Studies	31,648	0	0	0	0	========
46 Dues and Subscriptions	353	621	1,000	1,000	0	.00
48 General Office Employee Exp.	386	504	1,000	800	(200)	(20.00)
62 Inventory Adjustments	74,847	(9,853)	70,000	70,000	0	.00
77 Stores Expense Credit	(34,350)	(43,056)	(35,000)	(35,000)	0	.00
Total Non-Employee Expense	660,918	365,918	527,268	542,631	15,363	2.91
Total Administration	2,827,305	2,323,761	2,548,717	2,724,127	175,410	6.88

DEPARTMENT: 300 Administration
UNIT......: 3000 Administrative UNIT HEAD: Lavonya Lester PREPARER: Lavonya Lester

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	198,010	135,559	135,111	142,416	7,305	5.40
05 Salary Overtime	1,493	0	0	0	0	========
08 Fringe Benefit Costs	114,792	67,782	67,812	69,001	1,189	1.75
Total Employee Expense	314,294	203,341	202,923	211,417	8,494	4.18
12 Travel	893	676	1,500	1,000	(500)	(33.33)
20 Miscellaneous	0	1,664	5,000	5,000	0	.00
37 Training Payments	783	744	1,500	1,000	(500)	(33.33)
Total Non-Employee Expense	1,676	3,084	8,000	7,000	(1,000)	(12.50)
Total Administrative	315,971	206,425	210,923	218,417	7,494	3.55

DEPARTMENT: 300 Administration
UNIT......: 3015 Budget UNIT HEAD: PREPARER:

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	0	0	0	0	0	========
08 Fringe Benefit Costs	0	0	0	0	0	========
Total Employee Expense	0	0	0	0	0	========
Total Budget	0	0	0	0	0	========

DEPARTMENT: 300 Administration
UNIT......: 3020 Central Purchasing UNIT HEAD: Lavonya Lester PREPARER: Lavonya Lester

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	118,530	120,288	117,716	124,183	6,467	5.49
01 Salaries	65,001	143,136	176,247	192,321	16,074	9.12
02 Labor	0	0	0	0	0	========
05 Salary Overtime	0	458	1,000	500	(500)	(50.00)
06 Labor Overtime	37	0	0	0	0	========
08 Fringe Benefit Costs	104,883	130,588	147,640	153,397	5,757	3.89
Total Employee Expense	288,450	394,471	442,603	470,401	27,798	6.28
10 Materials and Supplies	0	184	500	0	(500)	(100.00)
12 Travel	501	452	1,000	1,000	0	.00
37 Training Payments	0	744	1,500	1,500	0	.00
46 Dues and Subscriptions	353	621	1,000	1,000	0	.00
Total Non-Employee Expense	854	2,001	4,000	3,500	(500)	(12.50)
Total Central Purchasing	289,304	396,472	446,603	473,901	27,298	6.11

DEPARTMENT: 300 Administration
UNIT......: 3023 Stores UNIT HEAD: Sandra J. Long PREPARER: Sandra J. Long

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	99,566	105,461	100,589	103,100	2,511	2.49
02 Labor	167,377	177,920	181,022	247,961	66,939	36.97
04 Supervision Overtime	35	2,292	7,500	7,500	0	.00
06 Labor Overtime	20,372	19,359	15,000	15,750	750	5.00
08 Fringe Benefit Costs	153,092	141,736	136,646	163,556	26,910	19.69
Total Employee Expense	440,443	446,767	440,757	537,867	97,110	22.03
10 Materials and Supplies	268	2,271	6,000	1,000	(5,000)	(83.33)
11 Transportation	4,729	5,772	5,768	5,880	112	1.94
12 Travel	121	224	500	500	0	.00
20 Miscellaneous	334	723	1,500	1,500	0	.00
28 Small Tools Expense	703	1,537	2,500	2,000	(500)	(20.00)
37 Training Payments	158	247	500	500	0	.00
62 Inventory Adjustments	74,847	(9,853)	70,000	70,000	0	.00
77 Stores Expense Credit	(34,350)	(43,056)	(35,000)	(35,000)	0	.00
Total Non-Employee Expense	46,810	(42,135)	51,768	46,380	(5,388)	(10.40)
Total Stores	487,253	404,632	492,525	584,247	91,722	18.62

DEPARTMENT: 300 Administration
UNIT......: 3035 Information Services-Serv Cent UNIT HEAD: Lavonya Lester PREPARER: Lavonya Lester

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	76,350	81,118	77,152	81,077	3,925	5.08
01 Salaries	326,635	315,367	335,665	356,295	20,630	6.14
02 Labor	0	1,935	5,760	0	(5,760)	(100.00)
04 Supervision Overtime	0	420	1,000	500	(500)	(50.00)
05 Salary Overtime	773	3,471	5,000	2,500	(2,500)	(50.00)
08 Fringe Benefit Costs	230,434	195,791	208,369	212,207	3,838	1.84
Total Employee Expense	634,194	598,102	632,946	652,579	19,633	3.10
12 Travel	0	452	1,000	500	(500)	(50.00)
20 Miscellaneous	157	541	500	500	0	.00
29 Office Supplies/Equip/Furnitur	58,968	57,888	60,000	60,000	0	.00
37 Training Payments	0	596	1,000	1,000	0	.00
Total Non-Employee Expense	59,124	59,477	62,500	62,000	(500)	(.80)
Total Information Services-Serv Cen	693,318	657,579	695,446	714,579	19,133	2.75

DEPARTMENT: 300 Administration
UNIT......: 3070 Facilities UNIT HEAD: Stan Jemiolo PREPARER: Stan Jemiolo

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	97,005	203,472	191,086	195,858	4,772	2.49
05 Salary Overtime	3,238	13,667	9,500	13,000	3,500	36.84
06 Labor Overtime	2,256	2,953	4,344	3,800	(544)	(12.52)
08 Fringe Benefit Costs	55,961	103,717	97,290	96,574	(716)	(.73)
Total Employee Expense	158,460	323,808	302,220	309,232	7,012	2.32
10 Materials and Supplies	25,919	30,961	29,580	32,000	2,420	8.18
11 Transportation	33,104	40,380	40,376	41,160	784	1.94
12 Travel	0	452	1,000	1,000	0	.00
15 Payments to Contractors-Repair	1,349	3,882	12,853	6,000	(6,853)	(53.31)
17 Payments to Contractors-Elect.	11,764	7,317	9,804	9,804	0	.00
19 Payments to Contractors-Other	228,521	203,342	243,000	270,000	27,000	11.11
20 Miscellaneous	3,725	1,267	2,000	2,000	0	.00
22 Light and Heat	47,224	46,900	50,000	50,000	0	.00
26 Equipment Maintenance Contract	1,815	2,240	3,000	3,000	0	.00
35 Refuse and Waste Disposal	5,291	6,156	7,387	7,387	0	.00
37 Training Payments	0	596	1,000	600	(400)	(40.00)
48 General Office Employee Exp.	386	504	1,000	800	(200)	(20.00)
Total Non-Employee Expense	359,097	343,998	401,000	423,751	22,751	5.67
Total Facilities	517,558	667,806	703,220	732,983	29,763	4.23

DEPARTMENT: 300 Administration
UNIT......: 3080 Safety Services UNIT HEAD: PREPARER:

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	209,886	(5,599)	0	0	0	========
05 Salary Overtime	761	0	0	0	0	========
08 Fringe Benefit Costs	119,898	(3,047)	0	0	0	========
Total Employee Expense	330,546	(8,646)	0	0	0	========
12 Travel	0	0	0	0	0	========
27 Safety Equipment	158,332	(507)	0	0	0	========
37 Training Payments	3,376	0	0	0	0	========
38 Studies	31,648	0	0	0	0	========
Total Non-Employee Expense	193,356	(507)	0	0	0	========
Total Safety Services	523,901	(9,154)	0	0	0	========

DEPARTMENT: 300 Administration
UNIT......: 3095 Municipal Liasion UNIT HEAD: PREPARER:

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
Total Municipal Liasion	0	0	0	0	0	========

DEPARTMENT: 400 Comptroller's Department

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	548,710	563,342	671,152	700,112	28,960	4.31
01 Salaries	1,195,734	1,238,180	1,270,319	1,225,510	(44,809)	(3.52)
02 Labor	548,561	668,205	739,966	784,138	44,172	5.96
05 Salary Overtime	40,775	44,385	52,000	53,000	1,000	1.92
06 Labor Overtime	53,601	35,872	56,375	56,375	0	.00
08 Fringe Benefit Costs	1,323,480	1,233,739	1,326,559	1,300,749	(25,810)	(1.94)
Total Employee Expense	3,710,861	3,783,724	4,116,371	4,119,884	3,513	.08
10 Materials and Supplies	86,861	86,929	70,000	76,000	6,000	8.57
11 Transportation	69,005	77,698	76,426	83,789	7,363	9.63
12 Travel	3,922	1,953	5,300	5,600	300	5.66
19 Payments to Contractors-Other	89,670	206,437	185,000	118,000	(67,000)	(36.21)
20 Miscellaneous	1,250	5,158	7,000	6,500	(500)	(7.14)
28 Small Tools Expense	6,990	14,832	10,000	10,000	0	.00
33 Uniforms	4,025	4,589	5,800	5,800	0	.00
37 Training Payments	2,168	4,883	7,600	7,450	(150)	(1.97)
40 Postage	365,437	367,375	421,300	385,000	(36,300)	(8.61)
41 Stationery and Printing Forms	1,164	3,815	3,500	3,500	0	.00
42 Uncollectable Accounts	120,513	51,016	51,000	102,000	51,000	100.00
43 Collection Agency Charges	78	179	300	200	(100)	(33.33)
46 Dues and Subscriptions	1,679	2,662	3,600	3,950	350	9.72
51 Corporate and Fiscal Expense	25,724	20,244	21,000	290,000	269,000	1,280.95
58 Auditing	33,386	34,886	52,000	45,000	(7,000)	(13.46)
Total Non-Employee Expense	811,872	882,655	919,826	1,142,789	222,963	24.23
Total Comptroller's Department	4,522,733	4,666,379	5,036,197	5,262,673	226,476	4.49

DEPARTMENT: 400 Comptroller's Department
UNIT......: 4000 Comptroller UNIT HEAD: Joyce Tomaka PREPARER: Joyce Tomaka

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	168,401	136,887	135,111	142,416	7,305	5.40
08 Fringe Benefit Costs	96,138	68,504	67,812	69,001	1,189	1.75
Total Employee Expense	264,539	205,391	202,923	211,417	8,494	4.18
12 Travel	576	676	1,500	1,000	(500)	(33.33)
19 Payments to Contractors-Other	0	2,065	5,000	0	(5,000)	(100.00)
20 Miscellaneous	560	2,163	5,000	5,000	0	.00
37 Training Payments	0	497	1,000	1,000	0	.00
46 Dues and Subscriptions	1,214	1,947	2,650	3,000	350	13.20
58 Auditing	33,386	34,886	52,000	45,000	(7,000)	(13.46)
Total Non-Employee Expense	35,736	42,234	67,150	55,000	(12,150)	(18.09)
Total Comptroller	300,275	247,625	270,073	266,417	(3,656)	(1.35)

DEPARTMENT: 400 Comptroller's Department
UNIT......: 4010 Accounting UNIT HEAD: Barbara Boughton PREPARER: Joyce Tomaka

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	131,944	144,621	212,045	222,604	10,559	4.97
01 Salaries	253,002	201,936	229,342	225,111	(4,231)	(1.84)
02 Labor	0	1,935	5,760	0	(5,760)	(100.00)
05 Salary Overtime	0	3,691	2,000	3,000	1,000	50.00
08 Fringe Benefit Costs	229,312	173,869	222,308	217,218	(5,090)	(2.28)
Total Employee Expense	614,257	526,052	671,455	667,933	(3,522)	(.52)
12 Travel	0	224	500	500	0	.00
37 Training Payments	838	497	1,000	1,000	0	.00
41 Stationery and Printing Forms	0	3,198	2,500	2,500	0	.00
46 Dues and Subscriptions	155	282	500	500	0	.00
Total Non-Employee Expense	993	4,201	4,500	4,500	0	.00
Total Accounting	615,250	530,253	675,955	672,433	(3,522)	(.52)

DEPARTMENT: 400 Comptroller's Department
UNIT......: 4015 Cash Management UNIT HEAD: Susan Rinaldo PREPARER: Susan Rinaldo

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	129,995	134,348	131,477	134,760	3,283	2.49
01 Salaries	54,521	56,785	55,037	0	(55,037)	(100.00)
05 Salary Overtime	19	0	0	0	0	========
08 Fringe Benefit Costs	105,387	94,974	93,611	65,291	(28,320)	(30.25)
Total Employee Expense	289,923	286,107	280,125	200,051	(80,074)	(28.58)
12 Travel	2,007	197	800	1,100	300	37.50
19 Payments to Contractors-Other	0	8,260	20,000	10,000	(10,000)	(50.00)
37 Training Payments	1,300	1,901	1,600	1,450	(150)	(9.37)
40 Postage	0	470	1,300	0	(1,300)	(100.00)
43 Collection Agency Charges	78	179	300	200	(100)	(33.33)
46 Dues and Subscriptions	155	210	200	200	0	.00
51 Corporate and Fiscal Expense	25,724	20,244	21,000	290,000	269,000	1,280.95
Total Non-Employee Expense	29,263	31,461	45,200	302,950	257,750	570.24
Total Cash Management	319,186	317,568	325,325	503,001	177,676	54.61

DEPARTMENT: 400 Comptroller's Department
UNIT......: 4020 Customer Service and Billing UNIT HEAD: Steve D'Amico PREPARER: Steve D'Amico

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	120,871	147,486	192,519	200,332	7,813	4.05
01 Salaries	685,557	766,238	780,645	790,035	9,390	1.20
02 Labor	62,055	65,899	62,339	63,818	1,479	2.37
05 Salary Overtime	9,658	8,687	5,000	5,000	0	.00
06 Labor Overtime	156	150	375	375	0	.00
08 Fringe Benefit Costs	496,517	490,494	520,257	511,291	(8,966)	(1.72)
Total Employee Expense	1,374,813	1,478,954	1,561,135	1,570,851	9,716	.62
11 Transportation	4,729	5,772	5,768	5,880	112	1.94
12 Travel	0	452	1,000	1,000	0	.00
19 Payments to Contractors-Other	89,670	196,112	160,000	108,000	(52,000)	(32.50)
37 Training Payments	0	497	1,000	1,000	0	.00
40 Postage	365,437	366,905	420,000	385,000	(35,000)	(8.33)
41 Stationery and Printing Forms	1,164	617	1,000	1,000	0	.00
42 Uncollectable Accounts	120,513	51,016	51,000	102,000	51,000	100.00
46 Dues and Subscriptions	155	223	250	250	0	.00
Total Non-Employee Expense	581,668	621,594	640,018	604,130	(35,888)	(5.60)
Total Customer Service and Billing	1,956,481	2,100,547	2,201,153	2,174,981	(26,172)	(1.18)

DEPARTMENT: 400 Comptroller's Department
UNIT......: 4040 Meter Shop UNIT HEAD: Joyce Tomaka PREPARER: Joyce Tomaka

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	(2,501)	0	0	0	0	========
01 Salaries	202,655	213,222	205,295	210,364	5,069	2.46
02 Labor	486,506	600,371	671,867	720,320	48,453	7.21
05 Salary Overtime	31,097	32,008	45,000	45,000	0	.00
06 Labor Overtime	53,446	35,722	56,000	56,000	0	.00
08 Fringe Benefit Costs	396,127	405,898	422,571	437,948	15,377	3.63
Total Employee Expense	1,167,330	1,287,220	1,400,733	1,469,632	68,899	4.91
10 Materials and Supplies	86,861	86,929	70,000	76,000	6,000	8.57
11 Transportation	64,276	71,927	70,658	77,909	7,251	10.26
12 Travel	1,339	404	1,500	2,000	500	33.33
20 Miscellaneous	690	2,995	2,000	1,500	(500)	(25.00)
28 Small Tools Expense	6,990	14,832	10,000	10,000	0	.00
33 Uniforms	4,025	4,589	5,800	5,800	0	.00
37 Training Payments	30	1,491	3,000	3,000	0	.00
Total Non-Employee Expense	164,212	183,166	162,958	176,209	13,251	8.13
Total Meter Shop	1,331,541	1,470,387	1,563,691	1,645,841	82,150	5.25

DEPARTMENT: 500 Legal Department

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	787,842	1,015,355	1,008,093	1,047,338	39,245	3.89
02 Labor	18,323	235	0	0	0	========
05 Salary Overtime	1,684	659	0	0	0	========
08 Fringe Benefit Costs	452,123	508,888	505,963	507,435	1,472	.29
Total Employee Expense	1,259,972	1,525,137	1,514,056	1,554,773	40,717	2.68
12 Travel	0	452	1,000	1,000	0	.00
20 Miscellaneous	1,026	336	1,000	1,000	0	.00
37 Training Payments	1,959	1,044	2,000	2,880	880	44.00
46 Dues and Subscriptions	10,869	11,765	13,500	13,500	0	.00
52 Legal Services	16,425	30,545	50,000	50,000	0	.00
Total Non-Employee Expense	30,279	44,142	67,500	68,380	880	1.30
Total Legal Department	1,290,250	1,569,279	1,581,556	1,623,153	41,597	2.63

DEPARTMENT: 500 Legal Department
UNIT......: 5010 Legal UNIT HEAD: Margaret Murphy PREPARER: Margaret Murphy

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	787,842	1,015,355	1,008,093	1,047,338	39,245	3.89
02 Labor	18,323	235	0	0	0	========
05 Salary Overtime	1,684	659	0	0	0	========
08 Fringe Benefit Costs	452,123	508,888	505,963	507,435	1,472	.29
Total Employee Expense	1,259,972	1,525,137	1,514,056	1,554,773	40,717	2.68
12 Travel	0	452	1,000	1,000	0	.00
20 Miscellaneous	1,026	336	1,000	1,000	0	.00
37 Training Payments	1,959	1,044	2,000	2,880	880	44.00
46 Dues and Subscriptions	10,869	11,765	13,500	13,500	0	.00
52 Legal Services	16,425	30,545	50,000	50,000	0	.00
Total Non-Employee Expense	30,279	44,142	67,500	68,380	880	1.30
Total Legal	1,290,250	1,569,279	1,581,556	1,623,153	41,597	2.63

DEPARTMENT: 600 Secretary to the Authority

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	333,139	308,507	399,606	531,209	131,603	32.93
02 Labor	86	28,160	44,489	44,489	0	.00
05 Salary Overtime	0	306	1,000	1,000	0	.00
08 Fringe Benefit Costs	197,243	157,390	205,112	261,920	56,808	27.69
Total Employee Expense	530,468	494,363	650,207	838,618	188,411	28.97
12 Travel	0	676	1,500	1,500	0	.00
19 Payments to Contractors-Other	25,924	29,714	30,578	46,008	15,430	50.46
20 Miscellaneous	30,650	35,109	61,600	63,000	1,400	2.27
37 Training Payments	0	1,491	3,000	3,000	0	.00
49 Publications	0	336	1,000	1,000	0	.00
60 Special Services	174,450	155,303	183,000	183,000	0	.00
Total Non-Employee Expense	231,025	222,630	280,678	297,508	16,830	5.99
Total Secretary to the Authority	761,493	716,992	930,885	1,136,126	205,241	22.04

DEPARTMENT: 600 Secretary to the Authority
UNIT......: 6000 Secretary to the Authority UNIT HEAD: Terrence McCracken PREPARER: Terrence McCracken

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	164,657	174,365	170,633	179,380	8,747	5.12
02 Labor	0	7,858	23,395	23,395	0	.00
08 Fringe Benefit Costs	93,916	88,110	87,981	89,250	1,269	1.44
Total Employee Expense	258,573	270,333	282,009	292,025	10,016	3.55
12 Travel	0	676	1,500	1,500	0	.00
19 Payments to Contractors-Other	25,924	29,714	30,578	46,008	15,430	50.46
20 Miscellaneous	27,047	21,498	31,600	33,000	1,400	4.43
Total Non-Employee Expense	52,972	51,888	63,678	80,508	16,830	26.42
Total Secretary to the Authority	311,545	322,221	345,687	372,533	26,846	7.76

DEPARTMENT: 600 Secretary to the Authority
UNIT......: 6015 Information Services-Ell Sq UNIT HEAD: Terrence McCracken PREPARER: Terrence McCracken

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	168,482	134,141	228,973	351,829	122,856	53.65
02 Labor	86	20,302	21,094	21,094	0	.00
05 Salary Overtime	0	306	1,000	1,000	0	.00
08 Fringe Benefit Costs	103,327	69,281	117,131	172,670	55,539	47.41
Total Employee Expense	271,895	224,030	368,198	546,593	178,395	48.45
Total Information Services-Ell Sq	271,895	224,030	368,198	546,593	178,395	48.45

DEPARTMENT: 600 Secretary to the Authority
UNIT......: 6030 Public Information UNIT HEAD: Terrence McCracken PREPARER: Terrence McCracken

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
20 Miscellaneous	3,603	13,611	30,000	30,000	0	.00
37 Training Payments	0	1,491	3,000	3,000	0	.00
49 Publications	0	336	1,000	1,000	0	.00
60 Special Services	174,450	155,303	183,000	183,000	0	.00
Total Non-Employee Expense	178,053	170,741	217,000	217,000	0	.00
Total Public Information	178,053	170,741	217,000	217,000	0	.00

DEPARTMENT: 700 Members of the Authority

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	68,273	65,424	67,500	67,500	0	.00
08 Fringe Benefit Costs	39,058	6,542	6,750	6,750	0	.00
Total Employee Expense	107,331	71,966	74,250	74,250	0	.00
12 Travel	0	362	800	800	0	.00
20 Miscellaneous	0	164	500	500	0	.00
Total Non-Employee Expense	0	526	1,300	1,300	0	.00
Total Members of the Authority	107,331	72,492	75,550	75,550	0	.00

DEPARTMENT: 700 Members of the Authority
UNIT......: 7010 Members of the Authority UNIT HEAD: Jerome D. Schad PREPARER: Jerome D. Schad

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	68,273	65,424	67,500	67,500	0	.00
08 Fringe Benefit Costs	39,058	6,542	6,750	6,750	0	.00
Total Employee Expense	107,331	71,966	74,250	74,250	0	.00
12 Travel	0	362	800	800	0	.00
20 Miscellaneous	0	164	500	500	0	.00
Total Non-Employee Expense	0	526	1,300	1,300	0	.00
Total Members of the Authority	107,331	72,492	75,550	75,550	0	.00

DEPARTMENT: 750 Executive Department

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	447,708	600,819	713,905	567,416	(146,489)	(20.51)
08 Fringe Benefit Costs	255,692	301,159	358,309	274,914	(83,395)	(23.27)
Total Employee Expense	703,400	901,978	1,072,214	842,330	(229,884)	(21.44)
11 Transportation	5,208	5,772	5,768	5,880	112	1.94
12 Travel	2,954	2,260	5,000	5,000	0	.00
20 Miscellaneous	140,423	32,937	120,000	300,000	180,000	150.00
22 Light and Heat	15,599	17,368	24,000	18,000	(6,000)	(25.00)
26 Equipment Maintenance Contract	3,344	1,501	3,000	2,000	(1,000)	(33.33)
34 Office Equipment Rentals	152	559	1,600	2,500	900	56.25
37 Training Payments	2,416	2,485	5,000	5,000	0	.00
38 Studies	40,000	0	0	0	0	========
40 Postage	18,396	19,175	20,000	18,000	(2,000)	(10.00)
41 Stationery and Printing Forms	3,993	2,632	8,000	0	(8,000)	(100.00)
46 Dues and Subscriptions	36,292	38,487	40,000	38,300	(1,700)	(4.25)
47 Office Rents	215,091	255,528	240,000	239,000	(1,000)	(.41)
53 Insurance	776,699	840,237	839,000	975,000	136,000	16.20
54 Injuries and Damages	(25,845)	20,217	60,000	50,000	(10,000)	(16.66)
57 Covid-19 Pandemic Expense	0	101,857	120,000	0	(120,000)	(100.00)
72 Retiree Health Insurance	(17,672)	1,839,939	2,122,952	1,983,650	(139,302)	(6.56)
Total Non-Employee Expense	1,217,051	3,180,952	3,614,320	3,642,330	28,010	.77
Total Executive Department	1,920,451	4,082,930	4,686,534	4,484,660	(201,874)	(4.30)

DEPARTMENT: 750 Executive Department
UNIT......: 7510 General Expenses UNIT HEAD: Karen Prendergast PREPARER: Karen Prendergast

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	447,708	600,819	713,905	567,416	(146,489)	(20.51)
08 Fringe Benefit Costs	255,692	301,159	358,309	274,914	(83,395)	(23.27)
Total Employee Expense	703,400	901,978	1,072,214	842,330	(229,884)	(21.44)
11 Transportation	5,208	5,772	5,768	5,880	112	1.94
12 Travel	2,954	2,260	5,000	5,000	0	.00
20 Miscellaneous	140,423	32,937	120,000	300,000	180,000	150.00
22 Light and Heat	15,599	17,368	24,000	18,000	(6,000)	(25.00)
26 Equipment Maintenance Contract	3,344	1,501	3,000	2,000	(1,000)	(33.33)
34 Office Equipment Rentals	152	559	1,600	2,500	900	56.25
37 Training Payments	2,416	2,485	5,000	5,000	0	.00
38 Studies	40,000	0	0	0	0	========
40 Postage	18,396	19,175	20,000	18,000	(2,000)	(10.00)
41 Stationery and Printing Forms	3,993	2,632	8,000	0	(8,000)	(100.00)
46 Dues and Subscriptions	36,292	38,487	40,000	38,300	(1,700)	(4.25)
47 Office Rents	215,091	255,528	240,000	239,000	(1,000)	(.41)
53 Insurance	776,699	840,237	839,000	975,000	136,000	16.20
54 Injuries and Damages	(25,845)	20,217	60,000	50,000	(10,000)	(16.66)
57 Covid-19 Pandemic Expense	0	101,857	120,000	0	(120,000)	(100.00)
72 Retiree Health Insurance	(17,672)	1,839,939	2,122,952	1,983,650	(139,302)	(6.56)
Total Non-Employee Expense	1,217,051	3,180,952	3,614,320	3,642,330	28,010	.77
Total General Expenses	1,920,451	4,082,930	4,686,534	4,484,660	(201,874)	(4.30)

DEPARTMENT: 800 Human Resources

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	238,974	495,314	548,614	562,331	13,717	2.50
02 Labor	0	1,935	5,760	0	(5,760)	(100.00)
08 Fringe Benefit Costs	136,412	248,527	275,926	272,450	(3,476)	(1.25)
Total Employee Expense	375,386	745,775	830,300	834,781	4,481	.53
11 Transportation	4,729	5,772	5,768	5,880	112	1.94
12 Travel	233	713	1,500	1,500	0	.00
20 Miscellaneous	23,011	32,939	35,000	35,000	0	.00
27 Safety Equipment	0	150,478	141,000	156,000	15,000	10.63
37 Training Payments	22,433	28,520	60,000	65,000	5,000	8.33
38 Studies	0	188,936	240,000	75,000	(165,000)	(68.75)
41 Stationery and Printing Forms	2,193	823	2,500	2,500	0	.00
46 Dues and Subscriptions	0	579	2,500	2,500	0	.00
59 Doctor Examination Fees	29,100	23,978	40,000	40,000	0	.00
Total Non-Employee Expense	81,699	432,737	528,268	383,380	(144,888)	(27.42)
Total Human Resources	457,085	1,178,512	1,358,568	1,218,161	(140,407)	(10.33)

DEPARTMENT: 800 Human Resources
UNIT......: 8010 Human Resources UNIT HEAD: Daniel Nemoyer PREPARER: Daniel Nemoyer

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	238,974	495,314	548,614	562,331	13,717	2.50
02 Labor	0	1,935	5,760	0	(5,760)	(100.00)
08 Fringe Benefit Costs	136,412	248,527	275,926	272,450	(3,476)	(1.25)
Total Employee Expense	375,386	745,775	830,300	834,781	4,481	.53
11 Transportation	4,729	5,772	5,768	5,880	112	1.94
12 Travel	233	713	1,500	1,500	0	.00
20 Miscellaneous	23,011	32,939	35,000	35,000	0	.00
27 Safety Equipment	0	150,478	141,000	156,000	15,000	10.63
37 Training Payments	22,433	28,520	60,000	65,000	5,000	8.33
38 Studies	0	188,936	240,000	75,000	(165,000)	(68.75)
41 Stationery and Printing Forms	2,193	823	2,500	2,500	0	.00
46 Dues and Subscriptions	0	579	2,500	2,500	0	.00
59 Doctor Examination Fees	29,100	23,978	40,000	40,000	0	.00
Total Non-Employee Expense	81,699	432,737	528,268	383,380	(144,888)	(27.42)
Total Human Resources	457,085	1,178,512	1,358,568	1,218,161	(140,407)	(10.33)

DEPARTMENT: 850 Information Technology

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	0	33,846	100,762	224,277	123,515	122.58
01 Salaries	648,284	731,333	832,340	858,505	26,165	3.14
02 Labor	5,601	0	0	0	0	========
05 Salary Overtime	29,170	29,889	24,000	30,000	6,000	25.00
06 Labor Overtime	0	0	0	0	0	========
08 Fringe Benefit Costs	375,795	383,370	470,724	527,607	56,883	12.08
Total Employee Expense	1,058,850	1,178,439	1,427,826	1,640,389	212,563	14.88
10 Materials and Supplies	39,191	27,900	50,000	40,000	(10,000)	(20.00)
11 Transportation	14,188	17,307	17,304	17,640	336	1.94
12 Travel	2,539	3,727	8,250	8,250	0	.00
19 Payments to Contractors-Other	466,206	603,712	664,360	690,000	25,640	3.85
20 Miscellaneous	7,499	7,881	8,000	8,000	0	.00
23 Telephone	320,337	378,190	405,393	421,000	15,607	3.84
26 Equipment Maintenance Contract	264,625	249,267	267,215	316,926	49,711	18.60
36 Software Expense	27,565	37,910	70,000	70,000	0	.00
37 Training Payments	6,005	4,175	8,400	8,400	0	.00
45 Software Licensing Expense	232,947	396,588	323,108	402,729	79,621	24.64
46 Dues and Subscriptions	830	976	1,000	1,000	0	.00
67 Software Maintenance & Support	113,942	207,844	210,370	227,564	17,194	8.17
68 PCs and Peripherals	120,615	212,244	214,900	244,300	29,400	13.68
69 Delivery Services	4	82	250	250	0	.00
Total Non-Employee Expense	1,616,492	2,147,803	2,248,550	2,456,059	207,509	9.22
Total Information Technology	2,675,342	3,326,242	3,676,376	4,096,448	420,072	11.42

DEPARTMENT: 850 Information Technology
UNIT......: 8525 Information Technology UNIT HEAD: Jeff Schlierf PREPARER: Jeff Schlierf

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
00 Supervision	0	33,846	100,762	224,277	123,515	122.58
01 Salaries	648,284	731,333	832,340	858,505	26,165	3.14
02 Labor	5,601	0	0	0	0	========
05 Salary Overtime	29,170	29,889	24,000	30,000	6,000	25.00
06 Labor Overtime	0	0	0	0	0	========
08 Fringe Benefit Costs	375,795	383,370	470,724	527,607	56,883	12.08
Total Employee Expense	1,058,850	1,178,439	1,427,826	1,640,389	212,563	14.88
10 Materials and Supplies	39,191	27,900	50,000	40,000	(10,000)	(20.00)
11 Transportation	14,188	17,307	17,304	17,640	336	1.94
12 Travel	2,539	3,727	8,250	8,250	0	.00
19 Payments to Contractors-Other	466,206	603,712	664,360	690,000	25,640	3.85
20 Miscellaneous	7,499	7,881	8,000	8,000	0	.00
23 Telephone	320,337	378,190	405,393	421,000	15,607	3.84
26 Equipment Maintenance Contract	264,625	249,267	267,215	316,926	49,711	18.60
36 Software Expense	27,565	37,910	70,000	70,000	0	.00
37 Training Payments	6,005	4,175	8,400	8,400	0	.00
45 Software Licensing Expense	232,947	396,588	323,108	402,729	79,621	24.64
46 Dues and Subscriptions	830	976	1,000	1,000	0	.00
67 Software Maintenance & Support	113,942	207,844	210,370	227,564	17,194	8.17
68 PCs and Peripherals	120,615	212,244	214,900	244,300	29,400	13.68
69 Delivery Services	4	82	250	250	0	.00
Total Non-Employee Expense	1,616,492	2,147,803	2,248,550	2,456,059	207,509	9.22
Total Information Technology	2,675,342	3,326,242	3,676,376	4,096,448	420,072	11.42

DEPARTMENT: 900 Administrative Credits

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
56 Administrative Credits	(2,040,439)	(4,543,318)	(4,128,167)	(5,269,703)	(1,141,536)	27.65
Total Non-Employee Expense	(2,040,439)	(4,543,318)	(4,128,167)	(5,269,703)	(1,141,536)	27.65
Total Administrative Credits	(2,040,439)	(4,543,318)	(4,128,167)	(5,269,703)	(1,141,536)	27.65

DEPARTMENT: 900 Administrative Credits
UNIT......: 9000 Administrative Credits UNIT HEAD: PREPARER: Steve D'Amico

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
56 Administrative Credits	(2,040,439)	(4,543,318)	(4,128,167)	(5,269,703)	(1,141,536)	27.65
Total Non-Employee Expense	(2,040,439)	(4,543,318)	(4,128,167)	(5,269,703)	(1,141,536)	27.65
Total Administrative Credits	(2,040,439)	(4,543,318)	(4,128,167)	(5,269,703)	(1,141,536)	27.65
Total Operating & Maintenance	42,159,183	45,689,182	52,091,074	53,260,972	1,169,898	2.24

DEPARTMENT: 760 Clearing Accounts

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	80,688	87,872	84,046	86,155	2,109	2.50
02 Labor	128,018	153,285	187,714	193,343	5,629	2.99
05 Salary Overtime	1,577	2,292	1,000	1,500	500	50.00
06 Labor Overtime	19,576	17,103	7,500	10,000	2,500	33.33
08 Fringe Benefit Costs	115,655	121,318	137,247	136,567	(680)	(.49)
Total Employee Expense	345,515	381,871	417,507	427,565	10,058	2.40
10 Materials and Supplies	149,731	127,656	150,000	150,000	0	.00
11 Transportation	0	1,928	5,768	5,880	112	1.94
19 Payments to Contractors-Other	0	16,327	32,000	10,000	(22,000)	(68.75)
20 Miscellaneous	10,921	5,906	5,000	3,000	(2,000)	(40.00)
26 Equipment Maintenance Contract	25,097	4,705	10,000	15,000	5,000	50.00
28 Small Tools Expense	1,973	11,495	21,000	13,000	(8,000)	(38.09)
33 Uniforms	1,146	1,260	1,500	1,500	0	.00
53 Insurance	169,904	172,444	172,000	180,823	8,823	5.12
78 Gas, Oil and Grease	260,079	233,277	300,000	325,000	25,000	8.33
79 Vehicle Repairs-Outside Shops	39,711	31,091	50,000	50,000	0	.00
80 Medicare Insurance	255,423	284,030	309,198	327,749	18,551	5.99
81 Vision Care Expense	31,977	34,637	39,000	40,000	1,000	2.56
82 Workmens Comp. Insurance	1,548,360	1,505,363	1,578,000	1,777,823	199,823	12.66
83 Unemployment Insurance	1,544	14,315	15,000	15,000	0	.00
84 Dental Insurance	170,909	170,809	205,000	183,554	(21,446)	(10.46)
85 Health Insurance Expense	2,831,246	3,368,276	3,624,179	3,499,836	(124,343)	(3.43)
86 Group Insurance	85,038	90,578	91,500	95,000	3,500	3.82
87 FICA Expense	1,074,088	1,212,249	1,322,454	1,401,796	79,342	5.99
88 Pension Expense	2,333,503	2,530,402	2,331,715	2,422,472	90,757	3.89
89 DBL Insurance	19,510	21,392	21,500	22,500	1,000	4.65
92 Sick Pay	492,216	120,032	120,000	120,000	0	.00
Total Non-Employee Expense	9,502,374	9,958,172	10,404,814	10,659,933	255,119	2.45
Total Clearing Accounts	9,847,888	10,340,043	10,822,321	11,087,498	265,177	2.45

DEPARTMENT: 760 Clearing Accounts
UNIT......: 7615 Transportation Clearing UNIT HEAD: Stan Jemiolo PREPARER: Stan Jemiolo

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
01 Salaries	80,688	87,872	84,046	86,155	2,109	2.50
02 Labor	128,018	153,285	187,714	193,343	5,629	2.99
05 Salary Overtime	1,577	2,292	1,000	1,500	500	50.00
06 Labor Overtime	19,576	17,103	7,500	10,000	2,500	33.33
08 Fringe Benefit Costs	115,655	121,318	137,247	136,567	(680)	(.49)
Total Employee Expense	345,515	381,871	417,507	427,565	10,058	2.40
10 Materials and Supplies	149,731	127,656	150,000	150,000	0	.00
11 Transportation	0	1,928	5,768	5,880	112	1.94
19 Payments to Contractors-Other	0	16,327	32,000	10,000	(22,000)	(68.75)
20 Miscellaneous	10,921	5,906	5,000	3,000	(2,000)	(40.00)
26 Equipment Maintenance Contract	25,097	4,705	10,000	15,000	5,000	50.00
28 Small Tools Expense	1,973	11,495	21,000	13,000	(8,000)	(38.09)
33 Uniforms	1,146	1,260	1,500	1,500	0	.00
53 Insurance	169,904	172,444	172,000	180,823	8,823	5.12
78 Gas, Oil and Grease	260,079	233,277	300,000	325,000	25,000	8.33
79 Vehicle Repairs-Outside Shops	39,711	31,091	50,000	50,000	0	.00
Total Non-Employee Expense	658,560	606,088	747,268	754,203	6,935	.92
Total Transportation Clearing	1,004,075	987,959	1,164,775	1,181,768	16,993	1.45

DEPARTMENT: 760 Clearing Accounts
UNIT......: 7625 Fringe Benefit Time Clearing UNIT HEAD: Karen Prendergast PREPARER: Steve D'Amico

DESCRIPTION	2019 ACTUAL	2020 ESTIMATED	2020 BUDGET (AS AMENDED)	2021 ANNUAL BUDGET	AMOUNT OF INC/(DEC)	% OF INC/(DEC)
80 Medicare Insurance	255,423	284,030	309,198	327,749	18,551	5.99
81 Vision Care Expense	31,977	34,637	39,000	40,000	1,000	2.56
82 Workmens Comp. Insurance	1,548,360	1,505,363	1,578,000	1,777,823	199,823	12.66
83 Unemployment Insurance	1,544	14,315	15,000	15,000	0	.00
84 Dental Insurance	170,909	170,809	205,000	183,554	(21,446)	(10.46)
85 Health Insurance Expense	2,831,246	3,368,276	3,624,179	3,499,836	(124,343)	(3.43)
86 Group Insurance	85,038	90,578	91,500	95,000	3,500	3.82
87 FICA Expense	1,074,088	1,212,249	1,322,454	1,401,796	79,342	5.99
88 Pension Expense	2,333,503	2,530,402	2,331,715	2,422,472	90,757	3.89
89 DBL Insurance	19,510	21,392	21,500	22,500	1,000	4.65
92 Sick Pay	492,216	120,032	120,000	120,000	0	.00
Total Non-Employee Expense	8,843,813	9,352,084	9,657,546	9,905,730	248,184	2.56
Total Fringe Benefit Time Clearing	8,843,813	9,352,084	9,657,546	9,905,730	248,184	2.56
Total Clearing Accounts	9,847,888	10,340,043	10,822,321	11,087,498	265,177	2.45

Statement of Resources & Summary of Appropriations

DESCRIPTION	2021 ANNUAL BUDGET
Resources:	
REVENUE FUND:	
AVAIL FROM 2021 OPER.AND MAINT. BUDGET	25,759,346
OTHER FUNDS:	
CASH RESTRICTED FOR FUTURE CONSTR.	29,507,912
TOTAL RESOURCES:	55,267,258
Appropriations Summarized:	
1010 Sturgeon Point Plant	385,000
1015 Van De Water Plant	40,000
1020 Control Operations	816,000
1025 Instrumentation	605,228
1030 Water Quality Assurance	485,785
1090 Transportation & Auto Equip	1,189,000
2090 Distribution Mains	1,100,000
2510 Eng/Const Sturgeon Point	1,488,000
2515 Eng/Const Van De Water	3,770,000
2520 Eng/Const Control	5,320,000
2590 Eng/Const Distribution Mains	29,990,000
2595 Eng/Const Transmission Mains	6,560,000
3070 Facilities	400,000
4040 Meter Shop	2,362,195
8525 Information Technology	756,050
Total Appropriations:	55,267,258
Excess (Deficit) of Resources Over Appropriations	0

Unit: 1010 Sturgeon Point Plant

DESCRIPTION	2021 ANNUAL BUDGET
Category: Equipment	
101471 DECANT SUBMERSIBLE MIXERS FURNISH AND INSTALL FOUR ADDITIONAL SUBMERSIBLE MIXERS WITHIN THE DECANT STRUCTURE FOR IMPROVED MIXING AND TO REDUCE SLUDGE BUILDING UP IN BASIN.	100,000
101472 DECANT PUMP REPLACEMENTS REPLACEMENT OF THE EXISTING FOUR (2 DECANT PUMPS, FOR BOTH COAGULATION WITH SUBMERSIBLE TYPE PUMPS FOR INCREASED PERFORMANCE.	130,000
101543 HIGH SERVICE PUMP NO. 3 REPLACEMENT OF HIGH SERVICE PUMP NO. 3, INCLUDING PUMP REPLACEMENT AND MOTOR REBUILD.	140,000
101603 LABORATORY DI WATER SYSTEM LABORATORY DI WATER SYSTEM REPLACEMENT	15,000
Sturgeon Point Plant	385,000

Unit: 1015 Van De Water Plant

DESCRIPTION	2021 ANNUAL BUDGET
Category: Equipment	
101489 CT HYDROPNUEMATIC TANK-PUMPS-PIPING INSTALLATON OF A HYDROPNUEMATIC TANK, PUMPS AND PIPING, AS REQUIRED FOR VDW DELIVERED WATER TO BE "POTABLE" AND FOR USE WITHIN THE WTP	25,000
101604 LABORATORY DI WATER SYSTEM LABORATORY DI WATER SYSTEM REPLACEMENT	15,000
Van De Water Plant	40,000

Unit: 1020 Control Operations

DESCRIPTION	2021 ANNUAL BUDGET
Category: Equipment	
101480 PUMP STATION PUMP REPLACEMENT PROJECT INCLUDES: REPLACEMENT OF UP TO 10 PUMPS,AT VARIOUS PUMP STATIONS, INCLUDING, BUT NOT LIMITED TO: BROADWAY PS, CENTER STREET PS, HAMBURG PS, AND NORTH BOSTON PS. REPLACEMENT OF CHECK AND ISOLATION VALVES, PIPING, AND MISC. ELECTRICAL WORK	266,000
101484 REPLACE CHECK VALVES AT WINDOM REPLACEMENT OF FOUR 20-IN DIAMETER CHECK VALVES AT THE WINDOM PUMP STATION.	90,000
101530 REPLACE OVERHEAD CRANE AT WINDOM REPLACEMENT OF THE OVERHEAD CRANE AT THE WINDOM PUMP STATION	20,000
101579 WATER STORAGE TANK MIXING SYSTEMS INSTALLATION OF ELECTRIC MIXING SYSTEMS WITHIN LOW TURNOVER (POOR WATER QUALITY) WATER STORAGE TANKS	50,000
101580 WATER STORAGE TANK TTHM REMOVAL SYS INSTALLATION OF PIPING AND PUMPS AT VARIOUS WATER STORAGE TANKS TO AID IN REMOVAL OF TOTAL TRIHALOMETHANES THROUGH A PUMP AND NOZZLE. NOZZLE IS LOCATED WITHIN THE TANK ABOVE ITS SURFACE. SYSTEM ALSO HELPS TO MIX TANK.	40,000
101583 PUMP STATION CHLORINE BOOSTING INSTALLATION OF SODIUM HYPOCHLORITE FEED SYSTEMS AT TWO PUMP STATIONS (TO BE CONFIMED) TO AID IN MAINTAINING CHLORINE RESIDUALS WITHIN THE DISTRIBUTION SYSTEM FOR LEAD AND COPPER REGULATORY COMPLIANCE.	40,000
Category: Buildings & Structures	
101578 WINDOM PS AUTOMATED GATE INSTALLATION OF AN AUTOMATED ENTRY GATE AT THE WINDOM PUMP STATION	110,000
101582 PUMP STATION ROOF REPLACEMENTS REPLACEMENT OF SHINGLE ROOFS WITH METAL ROOFS AT THE FOLLOWING PUMP STATIONS: MARILLA, WILLIAM STREET, CLARK STREET, HARRIS HILL, LAKEVIEW (ROOF AND SIDING).	200,000
Control Operations	816,000

Unit: 1025 Instrumentation

DESCRIPTION	2021 ANNUAL BUDGET
Category: Equipment	
101460 WILLIAM ST STATION VFD UPGRADE EXISTING ALTIVAR 58 VFDS ARE OBSOLETE AND DESIGN DOES NOT MEET CURRENT ECWA VFD STANDARD DESIGN. UPGRADE EXISTING DRIVE CABINETS TO CURRENT DESIGN INCLUDING LATEST ALTIVAR 630 VFDS. ** MATERIAL PURCHASED AND SOME LABOR COMPLETE IN 2020. **	35,310
101461 WINDOM STATION VFD UPGRADE EXISTING ROBICON GT454 VFDS ARE OBSOLETE AND DESIGN DOES NOT MEET CURRENT ECWA VFD STANDARD DESIGN. UPGRADE EXISTING DRIVE CABINETS TO CURRENT DESIGN INCLUDING LATEST ALTIVAR 630 VFDS. ** MATERIAL PURCHASED AND SOME LABOR COMPLETE IN 2020. **	67,320
101465 VDW HIGH SERVICE VFD UPGRADE MANUFACTURER RECOMMENDS UPGRADING MEDIUM VOLTAGE DRIVE POWER MODULES FOR HIGH SERVICE PUMPS 4 AND 5 TO LATEST HARDWARE VERSION. EACH CELL (7 TOTAL) WILL BE SENT TO FACTORY FOR UPGRADE ONE AT A TIME TO KEEP BOTH VFDS IN SERVICE. ** ESTIMATE 4 CELLS TO BE COMPLETED ON 2020, THE REMAINING 3 CELLS IN 2021. **	49,500
101544 VETERAN'S PARK VFD UPGRADE EXISTING ALTIVAR 58 DRIVES ARE OBSOLETE AND DESIGN DOES NOT MEET CURRENT ECWA VFD STANDARD DESIGN. UPGRADE THE EXISTING DRIVE CABINETS TO CURRENT DESIGN INCLUDING LATEST ALTIVAR 630 VFDS.	100,650
101547 STP GENERATOR SWITCHGEAR CONTROLS THE CATEPILLAR 3.S CONTROL SYSTEM WAS DESIGNED TO WORK WITH THE WINDOWS XP OPERATING SYSTEM, WHICH HAS BEEN DISCONTINUED. THE UPGRADE WOULD REPLACE THE OBSOLETE 3.S PLATFORM WITH THE CURRENT UNITY M1E PLC PLATFORM, WITH FACTORY TALK SOFTWARE DEVELOPED ON WINDOWS 10.	352,448
Instrumentation	605,228

Unit: 1030 Water Quality Assurance

DESCRIPTION	2021 ANNUAL BUDGET
Category: Equipment	
101541 FLOCAM THE FLOCAM AUTOMATICALLY IDENTIFIES CYANOBACTERIA AND OTHER ALGAE AND PARTICLES IN THE WATER. USING A COMBINATION OF EXCITATION WAVELENGTH, PHYCOYANIN FLRORESCENCE MEASUREMENT, AND IMAGE RECOGNITION SOFTWARE, THE SYSTEM AUTOMATES WHAT WAS PREVIOUSLY DONE USING MANUAL MICROSCOPY.	111,870
101542 DUCTLESS FUME HOOD POLYPROPYLENE DUCTLESS FUME HOOD WITH HIGH CHEMICAL RESISTANCE AND CORROSION-FREE. HOOD COMES WITH DISPLAY TOUCHSCREEN, CHEMICAL SENSOR ALARM, VISUAL AND AUDIO ALARM, TEMPERATURE AND HUMIDITY DISPLAY AND AIR FLOW ALARM	13,000
101585 AUTOMATED SOLVENT EVAPORATION SYST THE EVAPORATOR IS THE FINAL STEP FOR PROCESSING SAMPLES FOR PFOS, CYANOTOXINS AND 1,4-DIOXANE. THE EXTRACTS FROM THE SOLID PHASE EXTRACTOR (SPE) ARE EVAPORATED TO TYPICAL DRYNESS AND THEN RECONSTITUTED TO A VERY SMALL VOLUME (1ML). WITHOUT THE EVAPORATOR THIS PROCESS WOULD BE VERY LABOR INTENSIVE. ONLY ONE SAMPLE COULD BE DONE AT A TIME.	10,915
Category: Services	
101459 MP-079 OPTIMAL CORRISION CONTROL CONTINUATON OF THE CORROSION CONTROL TREATMENT STUDY. THE 2020 PHASE INCLUDES COUPON TESTING. LEAD "COUPONS" ARE EXPOSED TO DIFFERENT TREATMENT CHEMICALS UNDER DIFFERENT CONDITIONS IE. PH, TO TEST EFFECTIVENESS OF TREATMENT. 2021 WILL DEAL WITH PIPE LOOP CONSTRUCTION	350,000
Water Quality Assurance	485,785

Unit: 1090 Transportation & Auto Equip

DESCRIPTION	2021 ANNUAL BUDGET
Category: Equipment	
101574 VEHICLE 603 REPLACE 2014 BACKHOE WITH NEW BACKHOE	90,000
101575 VEHICLE 203 REPLACE 1998 PORTABLE PIT VAC TRAILER WITH NEW VALVE MAINTENANCE TRAILER.	60,000
101576 VEHICLE 714 ADD NEW TRAILER 714 TO LINE MAINTENANCE	24,000
Category: Autos & Trucks	
101552 VEHICLE 087 REPLACE 2014 FORD E250 CARGO VAN WITH NEW CARGO VAN	36,000
101553 VEHICLE 108 REPLACE 2014 E250 CARGO VAN WITH NEW CARGO VAN	36,000
101554 VEHICLE 078 REPLACE 2018 CHEVY PICKUP WITH NEW PICKUP	30,000
101555 VEHICLE 098 REPLACE 2014 FORD TRANSIT CONNECT W/ CLASS 5 SERVICE BODY AND CRANE	80,000
101556 VEHICLE 012 REPLACE 2017 RAM 2500 PICKUP WITH NEW PICKUP	35,000
101557 VEHICLE 015 REPLACE 2017 RAM 2500 PICKUP WITH NEW PICKUP	35,000
101558 VEHICLE 099 REPLACE 2015 CHEVY PICKUP/PLOW WITH NEW PICKUP/PLOW	41,000
101559 VEHICLE 011 REPLACE 2017 CHEVY AWD SUV WITH NEW AWD SUV	26,000
101560 VEHICLE 020 REPLACE 2015 FORD PICKUP WITH A NEW PICKUP	35,000
101561 VEHILCE 014 REPLACE 2015 AWD SUV WITH NEW AWD SUV	26,000
101562 VEHICLE 096 REPLACE 2014 CARGO VAN WITH NEW CARGO VAN	29,000

Unit: 1090 Transportation & Auto Equip

DESCRIPTION	2021 ANNUAL BUDGET
Category: Autos & Trucks	
101563 VEHICLE 111 REPLACE 2014 CARGO VAN WITH NEW CARGO VAN	29,000
101564 VEHICLE 115 REPLACE 2014 CARGO VAN WITH NEW CARGO VAN	29,000
101565 VEHICLE 117 REPLACE 2014 CARGO WITH NEW CARGO VAN	29,000
101567 VEHICLE 031 REPLACE 2017 AWD SUV WITH NEW AWD SUV	26,000
101568 VEHICLE 017 REPLACE 2016 AWD SUV WITH NEW AWD SUV	26,000
101569 VEHICLE 065 REPLACE 2017 AWD SUV WITH NEW AWD SUV	26,000
101570 VEHICLE 088 REPLACE 2017 AWD SUV WITH NEW AWD SUV	26,000
101571 VEHICLE 070 REPLACE 2013 DUMP TRUCK WITH NEW TANDEM DUMP TRUCK	140,000
101572 VEHICLE 018 REPLACE 2012 DUMP TRUCK WITH NEW TANDEM DUMP TRUCK	140,000
101573 VEHICLE 029 REPLACE 2011 SMALL DUMP TRUCK WITH A NEW SMALL DUMP TRUCK	65,000
101577 VEHICLE 102 ADD NEW VEHICLE 102 A NEW PICK UP TRUCK	35,000
101584 VEHICLE 026 REPLACE 2016 CHEVY AWD SUV WITH PICKUP TRUCK	35,000
Transportation & Auto Equip	1,189,000

Unit: 2090 Distribution Mains

DESCRIPTION	2021 ANNUAL BUDGET
Category: Hydrants	
100583 FIRE HYDRANTS NEW AND REPLACEMENT FIRE HYDRANTS	200,000
Category: Water Mains	
100585 VALVES AND APPURTENANCES VALVES AND APPURTENANCES AND UNANTICIPATED REPLACEMENTS DUE TO BREAKAGE	130,000
100586 MISC DISTRIBUTION MAINS MISC DISTRIBUTION MAINS	600,000
Category: Services	
100584 SERVICES SERVICE PIPES AND SERVICE INSTALLATIONS IN ECWA	170,000
Distribution Mains	1,100,000

Unit: 2510 Eng/Const Sturgeon Point

DESCRIPTION	2021 ANNUAL BUDGET
Category: Equipment	
101429 PLC UPGRADES/REPLACEMENTS PLC HARDWARE INSTALLED IN 1995 IS OBSOLETE AND HAS NO TECHNICAL SUPPORT. PLC UPGRADING ALLOWS FOR IMPROVEDNETWORKING WITH SCADA	108,000
101503 CARBON SYSTEM IMPROVEMENTS DESIGN AND UPGRADE TO POWDER ACTIVATED CARBON SYSTEM. POWDER ACTIVATED CARBON IS USED TO TREAT BLUE-GREEN ALGAE.	160,000
101586 SEDIMENTATION BASIN EFFLUENT VALVE SEDIMENTATION BASIN EFFLUENT VALVE REPLACEMENT AND AUTOMATION. DESIGN AND CONSTRUCTION OF IMPROVEMENTS TO ALLOW ISOLATION OF INDIVIDUAL BASINS DURING OPERATION OF THE SLUDGE SCRAPERS, IMPROVING WATER QUALITY SENT TO FILTERS.	530,000
Category: Buildings & Structures	
101504 STUDY - LM STORAGE FACILITY STUDY THAT WILL FOCUS ON MATERIAL STORAGE FOR LINE MAINTENANCE AT STURGEON POINT. STONE, COLD PATCH, PARTS, ETC...	80,000
101506 FILTER GALLERY PIPING STUDY STUDY WILL DEVELOP OPTIONS FOR PIPING MODIFICATIONS THAT WILL BE USED FOR A FUTURE DESIGN PROJECT.	610,000
Eng/Const Sturgeon Point	1,488,000

Unit: 2515 Eng/Const Van De Water

DESCRIPTION	2021 ANNUAL BUDGET
Category: Equipment	
101507 CARBON SYSTEM IMPROVEMENTS DESIGN AND UPGRADE TO POWDER ACTIVATED CARBON SYSTEM. POWDER ACTIVATED CARBON IS USED TO TREAT BLUE-GREEN ALGAE.	160,000
101510 HVAC & ELECTRICAL STUDY STUDY WILL FOCUS ON EXISTING HVAC EQUIPMENT AND ADDING VFD'S TO HIGH SERVICE PUMPS.	670,000
101526 VAN DE WATER CAPICITY EXPANSION DESIGN OF PROCESS IMPROVEMENTS AT THE VAN DE WATER TREATMENT PLANT INCLUDING NEW SED BASIN #4, NEW FILTERS #5-6 AND IMPROVEMENTS TO EXISTING FILTERS #1-4	420,000
101537 GHD-008 VDW WTP RESIDUALS VAN DE WATER WATER TREATMENT PLANT RESIDUALS TREATMENT SYSTEM UPGRADES	2,290,000
101587 VAN DE WATER PUMPING IMPROVEMENTS BASIS OF DESIGN FOR IMPROVEMENTS TO RAW AND DELIVERED WATER PUMPING SYSTEMS, INCLUDING ADDITIONAL VFDS AND PUMPS, IMPROVING OVERALL EFFICIENCY,	180,000
101588 VDW RAW WATER SECURITY LIGHTING VA DE WATER RAW WATER PUMP STATION SECURITY LIGHTING. DESIGN AND CONSTRUCTION OF ADDITIONAL EXTERIOR LIGHTING.	50,000
Eng/Const Van De Water	3,770,000

Unit: 2520 Eng/Const Control

DESCRIPTION	2021 ANNUAL BUDGET
Category: Equipment	
101358 GHD-007 GUENTHER REHAB GHD-007	3,710,000
101512 BALL PS - PUMPING IMPROVEMENTS DESIGN FOR THE INSTALLATION OF NEW PUMPS, A CONDITIONED VFD ROOM, AND MISCELLANEOUS PIPING AND VALVE MODIFICATIONS. MP-086	620,000
101589 NEWSTEAD PS IMPROVEMENTS	150,000
Category: Buildings & Structures	
101357 W31 - BALL NORTH STORAGE TANK W-031 - REPLACEMENT OF BALL NORTH STORAGE TANK PN 20180139	350,000
101511 CASTLE HILL PUMP STATION DESIGN DESIGN FOR REPLACEMENT OF PUMP STATION	250,000
101513 SECURITY IMPROVEMENTS BASIS OF DESIGN FOR SECURITY IMPROVEMENTS AT VARIOUS PUMP STATIONS AND TANK SITES, CONSIDERING/INCORPORATING RESULTS OF RECENT EPA AWIA RISK AND RESILIENCY PROJECT.	240,000
Eng/Const Control	5,320,000

Unit: 2590 Eng/Const Distribution Mains

DESCRIPTION	2021 ANNUAL BUDGET
Category: Water Mains	
101188 BETTERMENTS VARIOUS BETTERMENTS SYSTEM WIDE	160,000
101432 GP-008 WATERLINE REPLACEMENT GP-008 - REPLACE DIST MAIN - HATN, WSTN, LACY 201900076 REPLACE 8600' OF DISTRIBUTION WATERLINE ON MULTIPLE STREETS WITH LEAK HISTORIES IN TN OF HAMBURG & TN OF WEST SENECA & CITY OF LACKAWANNA.	1,420,000
101515 BL-001 WATERLINE REPLACEMENT BL-001 - WATERLINE REPLACEMENT- AUTN, CLTN PN 202000060 4,900 LF	2,640,000
101516 EA-012 WATERLINE REPLACEMENT EA-012 - WATERLINE REPLACEMENT - WSTN, CHTN, DPVL 202000065 9,000 LF	4,170,000
101517 LA-001 WATERLINE REPLACEMENT LA-001 - WATERLINE REPLACEMENT - CHTN, LNVL PN 202000067 5,500 LF	3,100,000
101518 WSA-015 WATERLINE REPLACEMENT WSA-015 -WATERLINE REPLACEMENT - LACY, HATN PN 202000058 10,600 LF	5,450,000
101519 DA-010 WATERLINE REPLACEMENT DA-010 WATERLINE REPLACEMENT - AMTN, CHTN PN 202000063 6,500 LF	3,230,000
101520 CPL-007 WATERLINE REPLACEMENT CPL-007 - WATERLINE REPLACEMENT - CHTN PN 202000070 8,500 LF	4,400,000
101531 GP-09 WATERLINE REPLACEMENT GP-009 - WATERLINE REPLACEMENT - CHTN PN 202000079 4,700 LF	4,510,000
101590 DIST MAIN REPLACEMENT A	130,000
101591 DIST MAIN REPLACEMENT B	130,000
101592 DIST MAIN REPLACEMENT C	130,000
101593 DIST MAIN REPLACEMENT D	130,000
101594 DIST MAIN REPLACEMENT E	130,000

Unit: 2590 Eng/Const Distribution Mains

DESCRIPTION	2021 ANNUAL BUDGET
Category: Water Mains	
101595 DIST MAIN REPLACEMENT F	130,000
101596 DIST MAIN REPLACEMENT G	130,000
Eng/Const Distribution Mains	29,990,000

Unit: 2595 Eng/Const Transmission Mains

DESCRIPTION	2021 ANNUAL BUDGET
Category: Water Mains	
101267 W-027 TRANSMISSION MAIN REPLACEMENT W-027 - 36" TRANS MAIN REPLACEMENT - AMTN - PN 201700093 3,320 LF EAST OF I290, B/W MILLERSPORT HWY & SHERIDAN DR EFC GRANT 1,277,841	1,360,000
101352 NC-40 TRANSMISSION MAIN REPLACEMENT NC-40 - 48" TRAN MAIN REPLACEMENT - AMTN PN 201900104 DESIGN & CONSTRUCTION OF APPROX 4000' OF NEW RAW WATER TRANSMISSION MAIN FROM VAN DE WATER RAW WATER PUMP STATION TO VAN DE WATER WTP. EFC GRANT 2,519,272	70,000
101362 W-30 TRANSMISSION MAIN REPLACEMENT W-030 - 36 IN TRANS MAIN REPLACEMENT - AMTN PN 201800074 REPLACE 6,075 LINEAR FEET (36-INCH CONCRETE) AMTN REPLACE 4200' TRANSMISSION MAIN FROM BALL PS TO N SIDE OF MILLERSPORT & 1800' E/O I-290 HWY NEAR PARK FOREST DR TO S/O I-290 OFF RAMP @ SHERIDAN DR IN NATIONAL GRID POWER ROW (MIN 36"). EFC GRANT 3,000,000	1,540,000
101414 MP-081 ROUTING STUDY MP-081 ROUTING STUDY - NEW TRANSMISSION MAIN FROM VANDEWATER TO BALL PUMP STATION.	190,000
101521 MP-084 TRANS MAIN REPLACEMENT MP-084 - REPLACE 48-INCH TRANSMISSION MAIN - PN 202000084 VDW TO BALL PUMP STATION - PHASE 1 LOCATIONS 4,200 LF	190,000
101522 WSA-016 TRANS MAIN REPLACEMENT WSA-016 -REPLACE TRANSMISSION MAIN- EVTN PN 202000077 INERCONNECTION BETWEEN THE 42" AND 48" TRANSMISSION MAINS AT STURGEON POINT	1,180,000
101532 CH-013 TRANS LINE REPLACEMENT CH-013 - TRANSMISSION LINE REPLACEMENT- AMTN PN 202000073 4,100 LF	170,000
101533 NC-041 TRANS MAIN REPLACEMENT NC-041 TRANSMISSION MAIN REPLACEMENT-LACY,WSTN PN 202000072 5,800 LF	1,380,000
101598 TRANSMISSION MAIN REPLACEMENT B	160,000

Unit: 2595 Eng/Const Transmission Mains

DESCRIPTION	2021 ANNUAL BUDGET
Category: Water Mains	
101599 TRANSMISSON MAIN REPLACEMENT C	160,000
101600 TRANSMSSION MAIN REPLACEMENT D	160,000
Eng/Const Transmission Mains	6,560,000

Unit: 3070 Facilities

DESCRIPTION	2021 ANNUAL BUDGET
Category: Buildings & Structures	
101334 COMPREHENSIVE FACILITIES PLAN COMPREHENSIVE FACILITIES PLAN - PHASE 2. CONCEPT LEVEL OF DESIGN OF NEW/RENOVATED SERVICE CENTER FACILITY BASED ON RECOMMENDATIONS FROM 2020 COMPREHENSIVE FACILITIES PLAN STUDY.	400,000
Facilities	400,000

Unit: 4040 Meter Shop

DESCRIPTION	2021 ANNUAL BUDGET
Category: Meters	
101011 METER REPLACEMENT LABOR ALL LABOR/VEHICLE EXPENSE FOR REPLACING/INSTALLING METERS	362,195
101060 METER REPLACEMENTS METER PURCHASES TO REPLACE 5/8" THRU 10" METERS AND REGISTERS	2,000,000
Meter Shop	2,362,195

Unit: 8525 Information Technology

DESCRIPTION	2021 ANNUAL BUDGET
Category: Administrative Infrastructure	
101062 PURCHASE OF SYSTEM SOFTWARE NEW SERVER BASED SYSTEM SOFTWARE ON IBM POWERSYSTEMS AND/OR MICROSOFT SERVER PLATFORMS THAT WILL BE DEPLOYED AUTHORITY-WIDE TO IMPROVE SECURITY, PRODUCTIVITY, EFFICIENCY AND SUPPORT ECWA OPERATIONS.	50,000
101063 NETWORK TECHNOLOGY HARDWARE NEW TECHNOLOGY EQUIPMENT TO UPGRADE SC, ES, STP, AND VDW LOCAL AREA NETWORKS.	50,000
101418 CIS/ERP REPLACE CURRENT CIS/ERP SYSTEMS WITH OFF THE SHELF PACKAGES.	250,000
Category: Equipment	
101476 VEEAM BACKUP SERVERS SERVERS USED TO BACKUP ALL SCADA AND WINDOWS SERVERS AT ECWA. ADDITONAL BAKUP SERVER AT ELLICOTT SQUARE.	110,000
101548 SCADA PAYLOAD ENCRYPTION SCADA PAYLOAD ENCRYPTION CYBERSECURITY - NEW ROUTERS TO ENCRYPT SCADA TRAFFIC BETWEEN ALL SITES.	185,000
101549 UPS REPLACEMENT VW AND SP REPLACE UNINTERRUPTED POWER SUPPLIES AT VAN DE WATER AND STURGEON POINT PLANTS.	36,050
101550 TIME CLOCK SYSTEM REPLACEMENT REPLACE OBSOLETE TIME CLOCKS	25,000
101551 POWER SYSTEM TAPE LIBRARY REPLACE OBSOLETE POWER SYSTEM TAPE LIBRARY.	50,000
Information Technology	756,050

DESCRIPTION	2021 ANNUAL BUDGET
Grand Total Capital Budget Items	55,267,258

Summary of Appropriations by Category

DESCRIPTION	2021 ANNUAL BUDGET
Category: Administrative Infrastructure	
8525 Information Technology	350,000
Total Administrative Infrastructure	350,000
Category: Equipment	
1010 Sturgeon Point Plant	385,000
1015 Van De Water Plant	40,000
1020 Control Operations	506,000
1025 Instrumentation	605,228
1030 Water Quality Assurance	135,785
1090 Transportation & Auto Equip	174,000
2510 Eng/Const Sturgeon Point	798,000
2515 Eng/Const Van De Water	3,770,000
2520 Eng/Const Control	4,480,000
8525 Information Technology	406,050
Total Equipment	11,300,063
Category: Hydrants	
2090 Distribution Mains	200,000
Total Hydrants	200,000
Category: Water Mains	
2090 Distribution Mains	730,000
2590 Eng/Const Distribution Mains	29,990,000
2595 Eng/Const Transmission Mains	6,560,000
Total Water Mains	37,280,000
Category: Meters	
4040 Meter Shop	2,362,195
Total Meters	2,362,195
Category: Buildings & Structures	
1020 Control Operations	310,000
2510 Eng/Const Sturgeon Point	690,000
2520 Eng/Const Control	840,000
3070 Facilities	400,000
Total Buildings & Structures	2,240,000
Category: Services	
1030 Water Quality Assurance	350,000
2090 Distribution Mains	170,000
Total Services	520,000
Category: Autos & Trucks	
1090 Transportation & Auto Equip	1,015,000
Total Autos & Trucks	1,015,000
Grand Total Capital Budget Items	55,267,258